Texas Education Agency
Standard Application System (SAS)

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Program authority:	P.L	P.L. 107-110 ESEA, as amended by the NCLB Act of 2001, Section 1003 (g)				,1 <del>C</del>	FOR TEA USE ONLY Write NOGA ID here:					
Grant period:	allo	January 1, 2016, to July 31, 2020, pending future federal allocations. Pre-award costs are permitted from October 1, 2015, to December 31, 2015.										
Application deadline:	5:0	0 p.m. C	entral	Time, Au	igust 20, 20	)15				Place d	late stamp her	e,
Submittal information:	5:00 p.m. Central Time, August 20, 2015  Six complete copies of the application, three with original signature (blue ink preferred), must be received no later than the aforementioned time and date at this address:  Document Control Center, Division of Grants Administration Texas Education Agency 1701 North Congress Ave Austin, TX 78701-1494			**************************************	Document Control Grants Arthristr	2015 AUG 20 PH	Texas Education Agency					
Contact information:		icia Govi 2) 463-1		cia.gove	a@tea.texa	s.g	ov;				····	Agenc
over the second			Sc	hedule a	<u>⊭1—Gener</u>	al Ir	nformation					
Part 1: Applicant Inform	natio	n	· · · · · · · · · · · · · · · · · · ·						33665444 <b></b>	**************************************		N8000000000000000000000000000000000000
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Mailing address				City				State	ZIP Co	de		
1111 W 6 <sup>th</sup> St							Austin,			TX	78703	
Primary Contact												
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Nancy				Phillip	os			Dir	ector	of State	& Federa	al
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5124143280	5124143280 nancy.phillips@austinisd.org 5124141791			*****								
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5124143997 mary.thomas@austinisd.org 5124141791												
Part 2: Certification and	Inco	orporatio	on									
I hereby certify that the in	form	ation cor	ntained	in this a	pplication i	s, to	the best of my kno	wled	ige, d	correct ar	nd that th	e
proprietion named above	o he			:	:		1_1' 1 _ 1 _ 1					

I hereby certify that the information contained in this application is, to the best of my knowledge, correct and that the organization named above has authorized me as its representative to obligate this organization in a legally binding contractual agreement. I further certify that any ensuing program and activity will be conducted in accordance with all applicable federal and state laws and regulations, application guidelines and instructions, the general provisions and assurances, debarment and suspension certification, lobbying certification requirements, special provisions and assurances, and the schedules attached as applicable. It is understood by the applicant that this application constitutes an offer and, if accepted by the Agency or renegotiated to acceptance, will form a binding agreement.

### **Authorized Official:**

First name Nancy M.I. Last name

Title

Telephone #

Phillips Email address

Director of State & Federal FAX #

5124143280

Nancy.phillips@austinisd.org

5124143280

Signature (blue ink preferred)

Date signed

Only the legally responsible party may sign this application.

701-15-107-082

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Schedule	#1G	eneral l	nformat	ion (	cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

## Part 3: Schedules Required for New or Amended Applications

An X in the "New" column indicates a required schedule that must be submitted as part of any new application. The applicant must mark the "New" checkbox for each additional schedule submitted to complete the application. For amended applications, the applicant must mark the "Amended" checkbox for each schedule being submitted as part of the amendment.

Schedule	Schedule Name	Applicat	Application Type		
#		New	Amended		
1	General Information		$\boxtimes$		
2	Required Attachments and Provisions and Assurances		N/A		
4	Request for Amendment	N/A			
5	Program Executive Summary	X	— H		
6	Program Budget Summary	i X			
7	Payroll Costs (6100) – SEE NOTE	See			
8	Professional and Contracted Services (6200) – SEE NOTE	Important			
9	Supplies and Materials (6300) - SEE NOTE	Note for			
10	Other Operating Costs (6400) – SEE NOTE	Competitive			
11	Capital Outlay (6600/15XX) – SEE NOTE	Grants*	H		
12	Demographics and Participants to Be Served with Grant Funds		H		
13	Needs Assessment				
14	Management Plan				
15	Project Evaluation		H		
16	Responses to Statutory Requirements				
17	Responses to TEA Requirements				
18	Equitable Access and Participation		H		

\*IMPORTANT NOTE FOR COMPETITIVE GRANTS: Schedules #7, #8, #9, #10 and #11 are required schedules if any dollar amount is entered for the corresponding class/object code on Schedule #6—Program Budget Summary. For example, if any dollar amount is budgeted for class/object code 6100 on Schedule #6—Program Budget Summary, then Schedule #7—Payroll Costs (6100) is required and if it is either blank or missing from the application, the application will be disqualified.

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Texas Education Agency	Standard Application System (SAS
Schedule #2—Required Attachments and Pr	ovisions and Assurances
County-district number or vendor ID: 227901	Amendment # (for amendments only):
Part 1: Required Attachments	

The following table lists the fiscal-related and program-related documents that are required to be submitted with the application (attached to the back of each copy, as an appendix).

#	Applicant Type	Name of Required Fiscal-Related Attachment	
No fis	scal-related attachments are requ	ired for this grant.	
#	Name of Required Program-Related Attachment	Description of Required Program-Related Attachment	
No pr	ogram-related attachments are re	equired for this grant.	
Part :	2: Acceptance and Compliance		

By marking an X in each of the boxes below, the authorized official who signs Schedule #1—General Information certifies his or her acceptance of and compliance with all of the following guidelines, provisions, and assurances.

Note that provisions and assurances specific to this program are listed separately, in Part 3 of this schedule, and

require a separate certification.

X	Acceptance and Compliance
$\square$	I certify my acceptance of and compliance with the General and Fiscal Guidelines.
$\square$	I certify my acceptance of and compliance with the program guidelines for this grant.
$\boxtimes$	I certify my acceptance of and compliance with all General Provisions and Assurances requirements.
Ø	I certify that I am not debarred or suspended. I also certify my acceptance of and compliance with all Debarment and Suspension Certification requirements.
$\boxtimes$	I certify that this organization does not spend federal appropriated funds for lobbying activities and certify my acceptance of and compliance with all Lobbying Certification requirements.
Ø	I certify my acceptance of and compliance with No Child Left Behind Act of 2001 Provisions and Assurances requirements.

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# Schedule #2—Required Attachments and Provisions and Assurances

County-district number or vendor ID: 227901

Amendment # (for amendments only):

# Part 3: Program-Specific Provisions and Assurances

$\boxtimes$	I certify my acceptance of and compliance with all program-specific provisions and assurances listed below.
#	Provision/Assurance
1.	The applicant provides assurance that program funds will supplement (increase the level of service), and not supplant (replace) state mandates, State Board of Education rules, and activities previously conducted with state or local funds. The applicant provides assurance that state or local funds may not be decreased or diverted for other purposes merely because of the availability of these funds. The applicant provides assurance that program services and activities to be funded from this grant will be supplementary to existing services and activities and will not be used for any services or activities required by state law, State Board of Education rules, or local policy. The applicant provides assurance that the application does not contain any information that would be protected by the Family Educational Rights and Privacy Act (FERPA) from general release to the public.
3.	The applicant provides assurance that, if it receives these program funds to serve one or more campuses, it will ensure each campus receives all of the state and local funds it would have received in the absence of these program funds. As a result, an LEA must provide the TTIPS grantee campus all of the non-Federal funds the campus would have received were it not a TTIPS grantee campus, and these program funds must supplement the amount of those non-Federal funds. Note, however, that the campus does not need to demonstrate that these program funds are used only for activities that supplement those activities the campus would otherwise provide with non-Federal funds.
4.	The applicant provides assurance that the education program described below is unique to the applicant. An applicant that plagiarizes or copies any other application does not meet this standard and will be disqualified.
5.	<ol> <li>The LEA provides assurance that it will meet the following federal requirements:         <ol> <li>Use its TTIPS Grant to fully and effectively implement an intervention package in each school that the LEA commits to serve, consistent with the final requirements.</li> <li>Establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics, measure progress on the leading indicators in section III of the final requirements and establish goals to hold schools receiving school improvement funds accountable.</li> <li>If it implements a restart model in a school, hold the charter operator, charter management organization, or education management organization accountable for complying with the final requirements, and it include these terms in its contract or provisions</li> </ol> </li> <li>Monitor and evaluate the actions a school has taken, as outlined in the approved TTIPS application, to recruit, select and provide oversight to external providers to ensure their quality.</li> <li>Monitor and evaluate the actions schools have taken, as outlined in the approved TTIPS application, to sustain the reforms after the funding period ends and that it will provide technical assistance to schools to sustain progress in the absence of TTIPS funding.</li> <li>Report school-level data to the SEA required under section III of the final requirements, and included in the Program Guidelines of this RFA.</li> </ol>
6.	The LEA provides assurance that it will participate in any evaluation of the grant conducted by the U.S. Department of Education, including its contractors, or the Texas Education Agency, including its contractors.
7.	The LEA/campus provides assurance that if it selects to implement the <a href="mailto:transformation">transformation model</a> , the campus will meet all of the following federal requirements:  1. Develop and increase teacher and school leader effectiveness.  (A) Replace the principal who led the school prior to commencement of the transformation model;  (B) Use rigorous, transparent, and equitable evaluation systems for teachers and principals that-  i. Take into account data on *student* growth* as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and  ii. Uses the definition of *student* growth* as: the change in achievement for an individual student between two or more points in time. For grades in which the State administers summative assessments in reading/ language arts and mathematics, student growth data must be based on a student's score on the State's assessment under section 1111(b)(3) of
	the ESEA. A State may also include other measures that are rigorous and comparable

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across classrooms.

- iii. Are designed and developed with teacher and principal involvement;
- (C) Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so;
- (D) Provide staff ongoing, high-quality, job-embedded professional development (e.g., regarding subject-specific pedagogy, instruction that reflects a deeper understanding of the community served by the school, or differentiated instruction) that is aligned with the school's comprehensive instructional program and designed with school staff to ensure they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies; and
- (E) Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in a transformation school.
- 2. Deliver comprehensive instructional reform strategies.
  - (A) Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next as well as aligned with State academic standards; and
  - (B) Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students.
- 3. Increase learning time and creating community-oriented schools.
  - (A) Establish schedules and strategies that provide increased learning time; using a longer day, week or year; and by addressing each of the following areas:
    - i. Additional time for instruction in core academic subjects including English, reading or language arts, mathematics, science, foreign languages, civics and government, economics, arts, history, and geography.
    - ii. Additional time for instruction in other subjects and enrichment activities that contribute to a well-rounded education, including, for example, physical education, service learning, and experiential and work based learning opportunities that are provided by partnering, as appropriate, with other organizations.
    - iii. Additional time for teachers to collaborate, plan, and engage in professional development within and across grades and content areas.
  - (B) Provide ongoing mechanisms for family and community engagement.
- 4. Providing operational flexibility and sustained support.
  - (A) Give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates; and
  - (B) Ensure that the school receives ongoing, intensive technical assistance and related support from the LEA, the SEA, or a designated external lead partner organization (such as a school turnaround organization or an EMO).

The LEA/campus provides assurance that if it selects to implement the <u>Texas state-design model</u>, the campus will deliver a comprehensive school improvement strategy, implemented for all students in the school, which is consistent with the Texas concept for developing an *Early College High School* (ECHS). In doing so, the LEA/campus will implement the following:

- Pursue designation as a Texas Early College High School, with a target of earning TEA ECHS designation and full-operation as an ECHS, no later than the start of the second year of the TTIPS grant implementation period; Fall 2017.
- Create an innovative high school that enables students to graduate with a high school diploma and an associate degree; or high school diploma and 60 college credit hours toward a baccalaureate degree.
- 3. Provide college credit earned through the high school years for all students at no cost; including tuition, fees and textbook costs.

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- 4. Develop and increase teacher and school leader effectiveness through use of the Texas Teacher Evaluation and Support System and Texas Principal Evaluation and Support System.
- 5. While implementing for all students, the program specifically identifies students for more intensive supports. These students include those at-risk for dropping out of school, as defined in Texas statedefined criteria in TEC §29.081; and students historically underrepresented in college courses. In developing and providing the more intensive supports, , the LEA/campus will have:
  - (A) Data to identify the population at risk of dropping out of school;
  - (B) Quantitative and qualitative data to identify students least likely to attend college/those historically underrepresented in college courses;
  - (C) Early College brochures in all languages relevant to the school community;
  - (D) Written communication plan for relevant target audiences: parents, community members, school board.

## Adapted from Texas Early College High School Blueprint, Benchmark 1.

- 6. By the start of TTIPS full-implementation (Fall 2016), the LEA/campus will have key partnerships in place that will enable success as an Early College High School. These partnerships are marked by signed Memoranda of Understanding with current signature each year of implementation. Key partnerships include:
  - (A) Partnership between the school district and an institute of higher education (IHE) that:
    - Defines the partnership between the LEA/campus and the IHE and addresses topics including, but not limited to: the ECHS location, the allocation of costs for tuition, fees, textbooks, and student transportation;
    - Defines an active partnership between the school district(s) and the IHE(s), which shall include joint decision-making procedures that allow for the planning and implementation of a coherent program across institutions; and
    - iii. Includes provisions and processes for collecting, sharing, and reviewing program and student data to assess the progress of the ECHS.
  - (B) Contract/partner with the Texas Early College High School Technical Assistance provider for access to training, coaching, and technical assistance through to earning designation. Once designated, will continue work with the technical assistance provider as is required as a condition of TEA designation.
  - (C) Contract/partner with a Texas Early College High School demonstration site. Demonstration sites are identified by TEA each year from 2015-2016 forward. Terms of the contract/partnership shall be designed for demonstration site/ model program for the TTIPS LEA/campus by TEA in early 2015-2016

## Adapted from Texas Early College High School Blueprint, Benchmark 2.

- 7. By the start of TTIPS planning/pre-implementation year (January 1, 2016), the LEA and key partners must have developed and be maintaining a leadership team focused on P-16 Leadership Initiatives that meets regularly to address issues of the ECHS design and sustainability. At minimum, the membership shall include the campus principal and individuals with decision-making authority from both the LEA and IHE.

  Adapted from Texas Early College High School Blueprint, Benchmark 3.
- 8. Provide a curriculum that offers a rigorous and accelerated course of study, in both college-credit bearing courses and preparatory/college readiness courses. Additionally, the program must provide students with the academic, emotional and social supports necessary to be successful in the rigorous course of study. The curriculum and supports must meet the following:
  - (A) Beginning in TTIPS first year of full-implementation (Fall 2016), have curriculum in place that allows all students to graduate high school with at least six semester credit hours toward a baccalaureate

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- (B) By TTIPS second year of full-implementation (Fall 2017), have curriculum in place that enables students to receive a high school diploma and complete the Texas Higher Education Coordinating Board's (THECB) core curriculum (as defined by TAC §4.28); or an associate's degree; or at least 60 credits toward a baccalaureate degree during grades 9-12.
- (C) Possess a written course of study plan showing how students will progress as an ECHS graduate. The plan must provide pathway to a baccalaureate degree and follow the courses and fields of study listed in the THECB Lower Division Academic Course Guide Manual.
- (D) Beginning in the TTIPS first year of full-implementation, the campus will provide academic supports to the students in the form of: extended learning time sessions for tutoring, advisory and/or college readiness support time built into the program of study, and a college-readiness mentorship program.
- (E) Beginning in the TTIPS planning/pre-implementation year, the campus will provide social and emotional supports to the students, including: connections to social services, parent outreach and involvement opportunities.
- (F) Beginning in the TTIPS first year of full-implementation, the campus will provide college awareness and access services to students and families, including: college application assistance, financial aid counseling, college and career counseling.

Adapted from Texas Early College High School Blueprint, Benchmark 4.

By the TTIPS first year of full-implementation, the campus shall provide for the administration of the Texas Success Initiative (TSI) college placement exam to students in order to assess college readiness, design individual instruction plans, and enable students to begin college courses based on their performance. Fees associated with assessment administrations must be waived/covered for all students. Adapted from Texas Early College High School Blueprint, Benchmark 5.

- 9. By the start of the TTIPS second year of full-implementation (Fall 2017), the campus will provide a full-day program at an autonomous high school; operating with:
  - (A) An IHE liaison with decision-making authority who interacts directly and frequently with the campus staff and administrators;
  - (B) A highly qualified teaching staff possessing appropriate level of certification, training and ongoing supports to teach college-bearing courses to high school students.
  - (C) Clear opportunities for students to have regular use (at least six times per school year) of college academic facilities, regardless of early college school site.
  - (D) Opportunities for high school faculty and staff to receive regular training and support; in collaboration with the IHE faculty and staff.

Adapted from Texas Early College High School Blueprint, Benchmark 6.

The Texas concept for an Early College High School is fully described in the following resources:

- Texas Education Agency, Early College High School program
- Texas Education Code §29,908
- Texas Administrative Code §4.161
- 19 Texas Administrative Code Chapter 102 Educational Programs Subchapter GG: <u>Commissioner's Rules Concerning Early College Education Program</u>

The applicant provides assurances that the LEA/campus administering the state-design model will submit an Early College High School Readiness Assessment as a supplement to the TTIPS required Implementation Readiness Portfolio. Assessment forms will be provided by the TEA TTIPS program office.

The applicant provides assurances that the LEA/campus administering the state-design model will apply for Texas Early College High School designation, no later than applications are available for schools that wish to be designated for the 2017-2018 school year.

9. The LEA/campus provides assurance that if it selects to implement the Early Learning Intervention Model in an

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elementary school, the campus will implement in accordance with the following federal requirements:

- 1. Offer full-day kindergarten.
- 2. Establish or expand a high-quality preschool program.

A high-quality program includes structural elements that are evidence-based and nationally recognized as important for ensuring quality. Implementation under this grant program must meet the requirements of a high-quality preschool program, as defined in the U.S. Department of Education's Preschool Development Grants program. Under this definition, program must have:

- (A) High staff qualifications, including a teacher with a bachelor's degree in early childhood education or a bachelor's degree in any field with a state-approved alternative pathway.
- (B) High-quality professional development for all staff;
- (C) A child-to-instructional staff ratio of no more than 10 to 1;
- (D) A class size of no more than 20 with, at a minimum, one teacher with high staff qualifications;
- (E) A full-day program;
- (F) Inclusion of children with disabilities to ensure access to and full participation in all opportunities;
- (G) Developmentally appropriate, culturally and linguistically responsive curricula, and learning environments that are aligned with the state early learning and development standards for at least the year prior to kindergarten entry;
- (H) Individualized accommodations and supports so that all children can access and participate fully in learning activities;
- (i) Instructional staff salaries that are comparable to the salaries of local K-12 instructional staff;
- (J) Program evaluation to ensure continuous improvement;
- (K) On-site or accessible comprehensive services for children and community partnerships that promote families' access to services that support their children's learning and development;
- (L) Evidence-based health and safety standards.
- 3. The LEA has assessed the benefits of contracting with a community-based provider to provide the high-quality preschool programs for students enrolled in an elementary school implementing the model, either at the TTIPS campus or through an existing high-quality child care or Head Start program within the LEA or nearby community. The LEA is aware that the preschool is not required to be physically located in the eligible elementary school. However, students must be enrolled in the grantee school that is implementing the early learning model to receive preschool services funded through the grant program.
- 4. Provide educators, including preschool teachers, time for joint planning across grade levels.
- 5. Replace the principal who led the school prior to the commencement of the early learning model.
- 6. Use rigorous, transparent, and equitable evaluation systems for teachers and principals that-
  - (A) Take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and
  - (B) Are designed and developed with teacher and principal involvement;
- Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so.
- 8. Implement strategies such as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain high quality

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educators.

- 9. Use data to identify and implement an instructional program that is:
  - (A) Research-based;
  - (B) Developmentally appropriate;
  - (C) Vertically aligned from one grade to the next as well as aligned with State academic standards;
  - (D) Promotes academic content across a range of development: math and science, literacy and language, socio-emotional skills, self-regulation, and executive functions.
- Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students.
- 11. Provide staff with ongoing, high-quality, job-embedded professional development such as coaching and mentoring that is:
  - (A) Aligned with the school's comprehensive instructional program
  - (B) Designed with school staff to ensure that they are equipped to facilitate effective teaching and learning and have the capacity to implement school reform strategies.
- 12. Operate in compliance with all regulations in the Texas Pre-Kindergarten Guidelines (PKG).
- 13. Utilize Texas State Board of Education approved pre-kindergarten instructional materials.
- 14. Enroll in the Children's Learning Institute (CLI), <u>CLI Engage</u> platform, and utilize the <u>Texas School</u> <u>Ready!</u> child progress monitoring assessments with pre-kindergarten students.

If selecting the Early Learning Intervention model and receiving these grant funds to support the implementation, the full-day kindergarten and full-day pre-kindergarten programs must be offered free of charge to all enrolled students.

The LEA/campus provides assurance that if it selects to implement the <u>turnaround model</u>, the campus will meet all of the following federal requirements:

- 1. Replace the principal and grant the new principal sufficient operational flexibility (including in staffing, calendars/time, and budgeting) to fully implement a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates;
- 2. Use locally adopted competencies to measure the effectiveness of staff who can work within the turnaround environment to meet the needs of students:
  - (A) Screen all existing staff and rehire no more than 50 percent; and
  - (B) Select new staff

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- Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in the turnaround school;
- 4. Provide staff ongoing, high-quality, job-embedded professional development that is aligned with the school's comprehensive instructional program and designed with school staff to ensure that they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies;
- 5. Adopt a new governance structure, which may include, but is not limited to, requiring the school to report to a new turnaround office in the LEA or SEA, hire a turnaround leader who reports directly to the Superintendent or Chief Academic Officer, or enter into a multi-year contract with the LEA or SEA to obtain added flexibility in exchange for greater accountability;

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- 6. Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next, as well as aligned with State academic standards:
- 7. Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students:
- 8. Establish schedules and strategies that provide increased learning time; using a longer day, week or year; and by addressing each of the following areas:
  - (A) Additional time for instruction in core academic subjects including English, reading or language arts, mathematics, science, foreign languages, civics and government, economics, arts, history, and geography.
  - (B) Additional time for instruction in other subjects and enrichment activities that contribute to a well-rounded education, including, for example, physical education, service learning, and experiential and work based learning opportunities that are provided by partnering, as appropriate, with other organizations.
  - (C) Additional time for teachers to collaborate, plan, and engage in professional development within and across grades and content areas.
- 9. Provide appropriate social-emotional and community-oriented services and supports for students.

If selecting the turnaround model, the applicant agrees to the participation of the campus principal or principal candidates in a formative assessment of their turnaround leadership capacity.

The LEA/campus provides assurance that if it selects to implement the **Whole-School Reform model**, the campus will meet all of the following federal requirements:

- 1. Implement an evidence-based whole-school reform in partnership with a model developer.
  - (A) The model developer is an entity or individual that either has proprietary rights to the model or an entity or individual that has a demonstrated record of success in implementing wholeschool reform models in one or more low-achieving school.
- 2. The whole-school reform model selected must be supported by at least one study that demonstrates its efficacy. The federal SIG office has approved specific whole-school reform models that meet this evidence standard; published here: http://www2.ed.gov/programs/sif/sigevidencebased/index.html These approved models are supported by:
  - (A) A study of efficacy that meets What Works Clearinghouse evidence standards.
  - (B) A study that shows statistically significant favorable impact on a student academic achievement or attainment outcome.
  - (C) A study which used a large sample and multi-site sampling.
- 3. Evidence supporting the efficacy of the whole-school model selected is based on an implementation with a sample population or setting similar to the population or setting of the school being served. The whole-school model must be designed to improve academic achievement or attainment.
- 4. The whole-school model must implement the model for all students in the school.
- 5. The whole-school model must address at a minimum and in a comprehensive and in a coordinated manner:
  - (A) School leadership
  - (B) Teaching and learning in at least one full academic content area
  - (C) Non-academic supports for students
  - (D) Family and community engagement

The LEA/campus provides assurance that if it selects to implement the <u>restart model</u>, the campus will meet all of the following federal requirements:

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RFA #701-15-107; SAS #191-16 2015–2020 Texas Title I Priority Schools, Cycle 4

Texas	s Education Agency	Standard Application System (SAS
TOTAL WALLEST	organization (CMO), or an education manage that operates or manages charter schools be	der a charter school operator, a charter management gement organization (EMO) A CMO is a non-profit organization by centralizing or sharing certain functions and resources on-profit organization that provides "whole-school operation"
	the LEA that the CMO is likely to produce so currently operated by the CMO or EMO have by:	ew process. This rigorous review process is a determination by trong results for the school, by an assessment that schools e produced strong results over that last three years, indicated
	(C) High school graduation rates	ic achievement ps either within a school or relative to other public schools the areas of civil rights, financial management and student
	3. Enroll, within the grades it serves, any forme	er student who wishes to attend the school.
	list of CMO and EMO providers.	ract only with CMO or EMO providers on the State's approved
	The LEA/campus provides assurance that if it select the following federal requirements:	is to implement the <b>closure model</b> , the campus will meet all of
13.	<ol> <li>Enroll the students who attended that school reasonable proximity to the closed school ar schools for which achievement data are not</li> </ol>	I in other schools in the LEA that are higher achieving within and may include, but are not limited to, charter schools or new yet available.
	A grant for school closure is a one-year grant withou	t the possibility of continued funding.
	The LEA/campus provides assurance that is aware t	that Rural LEAs are eligible to propose a modification to an The LEA/campus has examined their eligibility to propose a
14.	transformation or turnaround model, but only in a mapurpose of the element and does not eliminate the e	those identified as eligible for the U.S Department of y lists are available here:
	The LEA/campus provides assurance that if it selects campus will meet all of the following federal requirements.	s to implement the <b>Whole-School Reform model</b> , the nents:
THE REPORT OF THE PARTY OF THE	(A) The model developer is an entity	hool reform in partnership with a model developer.  y or individual that either has proprietary rights to the model or demonstrated record of success in implementing whole- more low-achieving school.
15.	its efficacy. The federal SIG office has a evidence standard; published here: http: These approved models are supported b	
**************************************		· · · · · · · · · · · · · · · · · · ·
- Tremment of Males	Evidence supporting the efficacy of the ways.	whole-school model selected is based on an implementation
		Use Only
Change	es on this page have been confirmed with:	On this date:
/ia tele	phone/fax/email (circle as appropriate)	By TEA staff person:
	· · · · · · · · · · · · · · · · · · ·	

Texas	Education Agency Standard Application System (SAS)
	with a sample population or setting similar to the population or setting of the school being served. The whole-school model must be designed to improve academic achievement or attainment.
	4. The whole-school model must implement the model for all students in the school.
The state of the s	<ol><li>The whole-school model must address at a minimum and in a comprehensive and in a coordinated manner:</li></ol>
- American	<ul><li>(A) School leadership</li><li>(B) Teaching and learning in at least one full academic content area</li></ul>
	(C) Non-academic supports for students (D) Family and community engagement
madaaalumisaaaa.ss.	The applicant provides assurance that student families and the campus community were engaged in planning for
	the grant application, and the campus/district took action to solicit input from these stakeholders. This input was
16.	taken into consideration when selecting the model to implement. If awarded, the applicant commits to meaningfully
	engage families and the community in the implementation of the selected model on an ongoing basis.  The applicant provides assurance that if selected for award, the applicant will fully engage in grant negotiations
	managed by TEA. These negotiations may include additional clarifications and modifications to activities, budget
17.	and performance targets proposed, if it is determined by TEA that federal requirements will not be met though the
	proposed program.
	The applicant provides assurance that the LEA will designate an individual or office with primary responsibilities for
	supporting the LEA/campus' school improvement efforts. This individual/office will have primary responsibility and
18.	authority for ensuring the effective implementation of the grant option approved by TEA; serve as the district
10,	liaison to TEA and those providing technical assistance and/or contracted service to the LEA/campus as part of
	the approved grant. The applicant also provides assurance that TEA will be notified immediately of any changes to
	this contact.
19.	The applicant provides assurance that a team from the grantee LEA/campus will attend and participate in grant orientation meetings, technical assistance meetings, and other periodic meetings of grantees, the Advancing
13.	Improvements in Education Conference, and sharing of best practices.
	The applicant provides assurance that it will continue to fully engage in all required elements of Texas
	Accountability Interventions System (TAIS) framework; regardless of model selected for implementation.
	All TTIPS grant awarded schools are required to submit an annual improvement plan and quarterly progress
20.	reports documenting school's continuous processes around data analysis, needs assessment, planning,
20.	implementation and monitoring; as delineated in the TAIS framework.
	If awarded under this grant opportunity, the applicant also provides assurance that it will engage in necessary
	effort to align and complement existing school improvement strategies, goals and interventions in their final
	approved TTIPS grant, in order to effectively deliver a single and comprehensive school improvement plan.
	The applicant provides assurance that at the close of the pre-implementation period, it will prepare and submit an
	Implementation Readiness Portfolio to the TEA TTIPS program office. Specific requirements for the portfolio are included in the Program Guidelines for this RFA.
21.	The applicant understands that support specialists in the TEA TTIPS program office will conduct a comprehensive
- '	review and assessment of the Implementation Readiness Portfolio and qualitative data obtained through onsite
PAVATOR	observations and staff interviews. The applicant assures it will engage with the TEA program office to provide
	clarifications and adjustments to the portfolio, based on the review and assessment recommendations.
22.	The applicant provides assurances that it will participate in and make use of technical assistance and coaching
22.	support provided by TEA and/or its subcontractors.
23.	The applicant will participate in a formative assessment of the LEA's capacity and commitment to carry out the
	grant intervention models.
24.	The applicant will provide access for onsite visits to the LEA and campus by TEA and its contractors.
25.	The LEA/campus assures TEA that data to meet federal requirements will be available and reported as requested.
	A list of required data elements is included in the Program Guidelines for this RFA.

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Via telephone/fax/email (circle as appropriate)	By TEA staff person:				

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#### Schedule #4—Request for Amendment

County-district number or vendor ID: 227901

Amendment # (for amendments only);

#### Part 1: Submitting an Amendment

This schedule is used to amend a grant application that has been approved by TEA and issued a Notice of Grant Award (NOGA). **Do not submit this schedule with the original grant application.** Refer to the instructions to this schedule for information on what schedules must be submitted with an amendment.

An amendment may be submitted by mail **or** by fax. Do not submit the same amendment by both methods. Amendments submitted via email will not be accepted.

If the amendment is mailed, submit three copies of each schedule pertinent to the amendment to the following address: Document Control Center, Division of Grants Administration, Texas Education Agency, 1701 N. Congress Ave., Austin, TX 78701-1494.

If the amendment is faxed, submit one copy of each schedule pertinent to the amendment to either of the following fax numbers: (512) 463-9811 or (512) 463-7915.

The last day to submit an amendment to TEA is listed on the <u>TEA Grant Opportunities</u> page. An amendment is effective on the day TEA receives it in substantially approvable form. All amendments are subject to review and approval by TEA.

### Part 2: When an Amendment Is Required

For all grants, regardless of dollar amount, prior written approval is required to make certain changes to the application. Refer to the "When to Amend" guidance posted in the Amendment Submission Guidance section of the Division of Grants Administration Administering a Grant page to determine when an amendment is required for this grant. Use that guidance to complete Part 3 and Part 4 of this schedule.

Part 3: Revised Budget						
			A	В	С	D
#	Schedule #	Class/ Object Code	Grand Total from Previously Approved Budget	Amount Deleted	Amount Added	New Grand Total
1.	Schedule #7: Payroll	6100	\$	\$	\$	\$
2.	Schedule #8: Contracted Services	6200	\$	\$	\$	\$
3.	Schedule #9: Supplies and Materials	6300	\$	\$	\$	\$
4.	Schedule #10: Other Operating Costs	6400	\$	\$	5	\$
5.	Schedule #11: Capital Outlay	6600/ 15XX	\$	\$	\$	\$
6.	Total direct costs:	***************************************	Ş	\$	\$	\$
7.	Indirect cost ( %):	\$	\$	\$	\$	
8.	Total costs:	\$	\$	\$	\$	

Revised Annual Budget Breakdown						
Year 1 Year 2 Year 3 Year 4 Year 5 S-Year Total Budget Request						
\$ \$ \$ \$ <b>\$</b>						

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Via telephone/fax/email (circle as appropriate)	By TEA staff person:

Texas E	ducation Agency		Standard Application System (SAS)
		Schedule #4—Request for Amend	
County	/-district number	or vendor ID: 227901	Amendment # (for amendments only):
	Amendment Ju		and the second s
Line #	# of Schedule Being Amended	Description of Change	Reason for Change
1.			
2.			
3.			
4.			
5.			
6.			
7.			

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#### Schedule #5—Program Executive Summary

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver.

Please focus the response on the qualities that enable this specific campus and district team to achieve foundational pursuits of a school improvement undertaking: accelerated achievement, system transformation, and sustained reform

Summarize the district commitments to achieve foundational elements through the district's:

- Vision and focus for school reform
- Sense of urgent need for change
- · High expectations for results
- Operational flexibilities that will be afforded the campus in a reform effort

Summarize the district and campus capacity and ability to benefit from this grant in terms of:

- Organizational structures
- · Existing capacity and resources
- Communication structures

Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

Austin Independent School District's (AISD) Mendez Middle School is a Title I campus identified as "Improvement Require" on the Texas Academic Performance Report (TAPR). To address ongoing academic challenges at Mendez. AISD plans to implement the Transformation Model of school improvement. This model both addresses all TEA program requirements and aligns with AISD's vision to reinvent the urban school experience. The District believes all students will graduate college, career, and life ready. The District and our leadership are committed to achieving excellence by delivering a high quality education to every student through the transformative use of technology, ensuring all students perform at or above grade level, preparing students to graduate on time or in a timely fashion and developing civically engaged students. The District will create vibrant relationships critical for successful students and schools through authentically engaging students, parents and guardians, teachers, and the community. AISD will build ownership within AISD among internal and external stakeholders and develop and maintain partnerships to support students, parents, teachers, schools and the Austin communities we serve. AISD values the whole child and every child, adopting the Whole Child. Every Child focus for school reform, advancing academic achievement, as well as physical, social and emotional health and safety, equity, diversity, and inclusion of all students. AISD has high expectations for all students, employee, parents and guardians and community members. AISD's vision and focus facilitates creativity. collaboration and innovation for community schools, Additional strategies include: 1). Human capital – recruiting top talent, rewarding teachers for performance, and holding teachers individually accountable for increasing student achievement; 2). More time on task - increasing the amount of time students are on task by implementing and extended day and year program; 3). High expectations and a "no excuses" culture - creating an environment in which students and teachers buy into the school's mission and the importance of education; and 4). Data-driven instruction - using frequent, appropriate assessments to determine students' strengths and weaknesses, and to reteach skills students have not yet mastered. AISD will leverage existing capacity and districtwide resources to ensure the success of the Transformation Model at Mendez Middle School, to include districtwide investments in Social and Emotional Learning. promoting a positive school climate and productive learning environment.

The decision to implement the Transformation Model was the outcome of a Comprehensive Needs Assessment (CNA) and planning process conducted by a broad range of stakeholders of stakeholders (AISD and Mendez administrators, school staff, parents, and community members). Stakeholders support a team of professionals at Mendez lead by the campus Principal (*organization & communication structures*). For the TTIPS Transformation initiative, the Principal will have additional *operational flexibilities* facilitating school turnaround. The team analyzes a range of data sets in data-driven decision making: school, student, and family demographics; disaggregated student performance (reading, math, writing science); attendance; discipline; promotion, retention, and dropout rates; teacher and administrator performance; family engagement measures; community partnerships and partner-provided services. From this, the group identified the following needs and gaps at Mendez: below-target performance for all students in reading/ELA, math, science, and social studies; poor identification of and inadequate interventions for struggling students; less than ideal school climate and an overreliance on alternative educational placements for males of color; low daily attendance rates and problems with chronic absenteeism for some students; insufficient protocols and systems to address data analysis and intervention; a need for more comprehensive and inclusive community and parent engagement programs; and the need for a stronger *sense of urgency* with regard to monitoring instruction and response to intervention.

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	Executive Summary (cont.)	

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

During the pre-implementation process of the grant, January through July 2016, the campus will address the identified needs and gaps in academic achievement and service delivery, and articulate a set of goals for Mendez Middle School, including: improved and continuous professional development for teachers, flexibility in providing extended day and year services, which will result in improved academic performance in reading, writing, math, science, and social studies. The design will also focus on increasing the use of quality data to drive instruction; increasing leadership effectiveness; increasing parent/community involvement; improving school climate; and increasing teacher quality. The planning process will allow the development of strategies which give the school sufficient operational flexibility (such as staffing, calendars/time, and budgeting) to implement fully a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates; and ensure that the school receives ongoing, intensive technical assistance and related support from the District Support Team.

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Schedule #6—Program Budget Summary

									-				
County-district number or vendor ID: 227901	er or ven	dor ID: 2279	101				Ател	dment # (for	Amendment # (for amendments only):	its only):			
Program authority: P.L. 107-110 ESEA, as amended by the NCLB Act of 2001, Section 1003(g)	.L. 107-1	10 ESEA, as	s amended	by the NCLI	B Act of 200	71, Section	1003(g)		A CONTRACT AND THE CONT	THE	AVALLE AND THE STATE OF THE STA	***************************************	TANKA MANANANANANANANANANANANANANANANANANANA
Grant period: January 1, 2016, to July 31, 2020, pending future federal allocations. Preaward costs are permitted from October 1, 2015, to December 31, 2015.	y 1, 2016 nitted fror	, to July 31, n October 1,	2020, pend 2015, to D	fing future fe ecember 31	ederal allocal. 2015.	ations. Pre-	Fund	Fund code: 276	Average Development Co.	A SALAN WASHINGTON	The state of the s	TO THE OWNER OF THE OWNER	ANA PARAMANANANANANANANANANANANANANANANANANAN
<b>Budget Summary</b>	_		AND ADDRESS OF THE PROPERTY OF		A CONTRACTOR OF THE CONTRACTOR	And the second s			***************************************		NAMES AND ASSESSED ASSESSEDA ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSEDA ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSED ASSESSEDA	en e e como de elemento de la composição d	THE PARTY OF THE P
Schedule #/Title	Class/ Object Code	Year 1 Program Cost	Year 1 Admin Cost	Amount of Year 1 as Pre- award	Year 2 Program Cost	Year 2 Admin Cost	Year 3 Program Cost	Year 3 Admin Cost	Year 4 Program, Cost	Year 4 Admin Cost	Year 5 Program Cost	Year 5 Admin Cost	Total Budgeted Cost across all Years
#7-Payroll Costs	6100	250,010	11,500	s	1051905	23,000	1098423	\$23000	1142640	\$23,000	881,015	23,000	4,527,493
#8-Professional and Contracted Services	6200	s	(A)	ø,	\$200,000	s	200,000	s	150,000	63	100,000	es	650,000
#9-Supplies and Materials	6300	s	ь	ક	125,000	G	125,000	sə	75,000	ம	50,000	ક	375,000
#10-Other Operating Costs	6400	10,000	(A)	49	15,000	es	15,000	69	15,000	69	10,000	65	65,000
#11-Capital Outlay	6600/ 15XX	s	· ·	47	50,000	\$	50,000	s	50,000	9	20,000	G	170,000
Consolidate Administrative Funds	inistrative	Funds	□ Yes □ No	No	The state of the s	A STATE OF THE PROPERTY OF THE	THE THE PROPERTY OF THE PROPER		***************************************		The state of the s	The state of the s	
Percentage% <u>indirect costs</u> (see note):	irect costs see note):	N/A	ь	N N	ΑN	\$49,095	N.	51,421	NA	48,632	N/A	30,051	179,199
Grand total of budgeted costs (add all entries in each column):	ted costs column):	\$260,010	\$11,500	w	1441905	72,095	1488423	74421	1432640	71632	1061015	53051	\$5,966,692
						Administra	Administrative Cost Calculation	lculation	A STANDARD CONTRACTOR	7		A STATE OF THE PARTY OF THE PAR	AND THE PROPERTY OF THE PROPER

Enter the total grant amount requested:

This is the maximum amount allowable for administrative costs, including indirect costs: Percentage limit on administrative costs established for the program (5%): Multiply and round down to the nearest whole dollar. Enter the result

\$5,966,692

×.05 \$298,335 NOTE: Indirect costs are calculated and reimbursed based on actual expenditures when reported in the expenditure reporting system, regardless of the amount budgeted and approved in the grant application. If indirect costs are claimed, they are part of the total grant award amount. They are not in addition to the grant award amount.

Indirect costs are not required to be budgeted in the grant application in order to be charged to the grant. Do not submit an amendment solely for the purpose of budgeting indirect costs. NOTE:

- No more than \$2,000,000 per year may be requested.
- Year 1 is designed to be a planning/pre-implementation period, lasting from January 1, 2016, to July 31, 2016. Costs budgeted for this period should be reasonable and necessary for the shorter time period and type of activity.
  - Years 2, 3, and 4; operating in school years 2016-2017, 2017-2018, and 2018-2019, are designed to be full implementation years.
- Year 5; operating in school year 2019-2020, is designed to be a supported sustainability year. Costs budgeted for this period should be reasonable and necessary for the type of activity.

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				S	Schedule #7—Payroll Costs (6100)	Payroll Cost	s (6100)	CONTRACTOR AND ADDRESS OF THE PARTY OF THE P	AND THE PROPERTY OF THE PROPER	A STATE OF THE STA	
S	ınty-distr	County-district number or vendor ID: 227901	ndor ID: 227901				ALL REAL PROPERTY OF THE PROPE	Am	Amendment # (for amendments only)	or amendmer	nts only):
Ш	imployee	Employee Position Title	Estimated # of Positions 100% Grant Funded	Estimated # of Positions <100% Grant Funded	Year 1 Amount Budgeted	Amount of Year 1 to be used as Pre-	Year 2 Amount Budgeted	Year 3 Amount Budgeted	Year 4 Amount Budgeted	Year 5 Amount Budgeted	Total Budgeted Costs across all Years
Aca	demic/In	Academic/Instructional	The state of the s		***************************************				TOTAL TOTAL BOOK OF THE PROPERTY OF THE PROPER		
-	Teacher	-	က	A CONTRACTOR OF THE PROPERTY O	22,500	9	165,000	165,000	165,000	55,000	572,500
7	Educati	Educational aide			<del>()</del>	49	G	\$	67	6	\$
က	Tutor				<del>(7)</del>	ь	\$	8	69	(A)	9
Pro	gram Maı	Program Management and Administration	ministration	The second received the second	MATERIAL PROPERTY OF THE PROPE	ALL THE THE TANK OF THE TANK O					ALIGNATURA CONTRACTOR
4	TTIPS	TTIPS Project Director		-	5,000	<del>U</del>	\$10,000	10,000	10,000	10,000	45.000
Ω.	Evaluation	ion		-	5,000	\$	10,000	10,000	10,000	10,000	45,000
ά	Tife	***************************************			69	45	4	6	\$	49	\$
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6	Title				ь	S	€9	G	69	\$	5
oth	er Emplo	Other Employee Positions	TOTAL OF THE PROPERTY AND THE PROPERTY A	AMERICAN AND AND AND AND AND AND AND AND AND A	A CONTRACTOR OF THE PROPERTY O			And the state of t	Vermanna verseavan menseavan manana vermanna ver	The state of the s	
10	Campus	Campus/content coaches	8		22,500	49	165,000	165,000	165,000	82,500	600,000
+	Campus	Campus Coordinator	_		35,000	5	60,000	60,000	60,000	30,000	245,000
12	Title				9	\$	\$	8	8	•	S
13			Subtotal e	Subtotal employee costs:	\$90,000	↔	410,000	410,000	410,000	187,500	1,507,500
Sub	stitute, E	Substitute, Extra-Duty Pay, Benefits Costs	mefits Costs	Consequence of the state of the			A STATE OF THE STA				THE RESIDENCE OF THE PROPERTY
14	6112	Substitute pay	AND THE PROPERTY OF THE PROPER		\$	\$	\$12,000	12,000	10,000	5,000	39,000
15	6119	Professional staff	Professional staff extra-duty pay/strategic Comp	stegic Comp	\$135,000	↔	476,700	\$514,150	551,600	551,600	2,229,050
16	6121	Support staff extra	Support staff extra-duty pay/strategic comp	с сотр	\$2,400	ю	36,000	39,000	42,000	42,000	161,400
17	6140	Employee benefits	\$	THE REAL PROPERTY OF THE PERSON OF THE PERSO	34,110	ss.	140,205	146,273	152,040	117,915	590,543
18	61XX	Tuition remission (IHEs only)	(IHEs only)		\$	છ	643	8	<del>s</del>	8	\$
19		Subtotal su	Subtotal substitute, extra-duty, benefits costs	, benefits costs	171,510	<b>⊕</b>	664,905	711,423	755,640	716,515	3,019,993
20	<sub>.</sub> ວັ	Grand total (Subtotal employee costs plus subto substitute, extra-duty, benefits cos	Subtotal employee costs plus subtotal substitute, extra-duty, benefits costs):	s plus subtotal enefits costs):	261,510	₩.	1,074,905	1,121,423	1,165,640	904,015	4,527,493
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PEA #701.15	DEA #701-16 107: CAS #101-16

RFA #701-15-107; SAS #191-16 2015–2020 Texas Title I Priority Schools, Cycle 4

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For guidance on when to submit an amendment for changes to salary amounts in line items and a list of unallowable costs, see the guidance posted in the Amendment Submission Guidance and Allowable Cost and Budgeting Guidance sections of the Division of Grants Administration Administering a Grant page.

	Schedule #8—	—Professional and Contracted Services (6200)	and Contra	cted Servic	es (6200)				and the second	eleni
ပိ	County-district number or vendor ID: 227901	THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAM		***************************************	A THE PERSON OF	-	dment # (for	Amendment # (for amendments only)	· (Aluc s	rdee)
N S S	NOTE: Specifying an individual vendor in a grant application does not meet the applicable requirements for sole-source providers. constitute approval of a sole-source provider.	the applicable	e requiremen	ts for sole-so	ource provide	ers. TEA's ap	proval of sur	ch grant appl	TEA's approval of such grant applications does not	
P	Professional and Contracted Services Requiring Specific Approval		**************************************	Marie de la compositorio della compositorio della compositorio della compositorio della c				TATANAN WALLAND, THE THROUGH AND THE COLUMN AND THE	THE PARTY OF THE P	
	Expense Item Description		Year 1	Year 1 Pre-	Year 2	Year 3	Year 4	Year 5	Total Budgeted	
0	Rental or lease of buildings, space in buildings, or land			Award			7.		The state of the s	
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6299		only for	· ·	49	•	<del>U</del>	4	e	### U	Children
	Specify purpose;		•	<b>+</b>	<b>-</b>	<b>-</b>	<b>→</b>	÷	÷	abbres.
ri in	Subtotal of professional and contracted services (6200) costs requiring specific approval:	specific	4A	s,	₩.	65	ь	G	45	
Pr	Professional Services, Contracted Services, or Subgrants		AMPALLAM BARANTAN AND AND AND AND AND AND AND AND AND A	WAS TREE TO THE PARTY OF THE PA	TRANSPORT LANGE BASE BASE BASE BASE BASE BASE BASE BAS					
*	Description of Service and Purpose	Check If Subgrant	Year 1	Year 1 Pre- Award	Year 2	Year 3	Year 4	Year 5	Total Budgeted across all Years	
-	SES Service for Extend Day		\$	5	200,000	200,000	150,000	100.000	\$650.000	
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- 0			↔	€>	<b>6</b>	<del>(/)</del>	ь	ьэ	47	
Ġ.	Subtotal of professional services, contracted services, or subgrants:		43	57	49	49	49	S.	S.	
เล่	Subtotal of professional and contracted services requiring speci	fic approval:	€	49	es.	€ <del>S</del>	49	+ 69	· •	
<u>ت</u>	Subtotal of professional services, contracted services, or subgra-	5:	49	G	6	69	4	+ 5	THE TOTAL PROPERTY OF THE PROP	
ပ	Remaining 6200—Professional services, contracted services, or that do not require specific approval:	subgrants	4	ь	· v	• •	69	+ +	•	
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KFA #701-15-107; SAS #191-16 2015-2020 Texas Title I Priority Schools, Cycle 4

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For a list of unallowable costs and costs that do not require specific approval, see the guidance posted in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

			u)i	Schedule #9	le #9—Supplies and Materials (6300)	and Mate	rials (6300					A TANAHAN MANAGATAN MANAGA
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For a list of unallowable costs and costs that do not require specific approval, see the guidance posted in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

By TEA staff person: On this date: For TEA Use Only Changes on this page have been confirmed with: Via telephone/fax/email (circle as appropriate)

2015–2020 Texas Title I Priority Schools, Cycle 4

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!	Specify purpose:	<b>-</b>	<del>o</del>	<del>^</del>	<b>A</b>	e <del>s</del>	<del>5)</del>	<b>u</b> s
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6419	Travel for non-employees (includes registration fees; does not include field trips): Specific approval required only for nonprofit organizations	U	¥	e	6	-	•	
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6411/	Travel costs for executive directors (6411); superintendents (6411); or board members (6419): Includes registration fees	•	<del>\</del>	6	e	•	•	
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6429	Actual losses that could have been covered by permissible insurance	49	\$	8	69	\$	<del>()</del>	\$
6490	Indemnification compensation for loss or damage	9	₩	8	မာ	ક	G	\$
6490	Advisory council/committee travel or other expenses	\$	9	5	မာ	ક	ь	·
6499	Membership dues in civic or community organizations (not allowable for university applicants)	¥	# 1 A A A A A A A A A A A A A A A A A A	6	•			
	Specify name and purpose of organization:	<del>9</del>	<del>9</del>	A	<del>/</del>	A	s <del>s</del>	<b>^</b>
6499	Publication and printing costs—if reimbursed (specific approval required only for nonprofit organizations)	¥	<b>)</b>	£	4	•	-	
	Specify purpose:	<del></del>	9	A	<i>A</i>	A	:A	<b>4</b> }
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about field trips as well as a list of unallowable costs and costs that do not require specific approval, see the Budgeting Costs Guidance Handbook, in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page. In-state travel for employees does not require specific approval. Field trips consistent with grant program guidelines do not require specific approval. For more information

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RFA #701-15-107; SAS #191-16 2015-2020 Texas Title I Priority Schools, Cycle 4

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and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

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2015-2020 Texas Title I Priority Schools, Cycle 4

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## Schedule #12—Demographics and Participants to Be Served with Grant Funds

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 1: Student Demographics- Data. Enter the data requested for the population to be served by this grant program. If data is not available, enter DNA. Use required data source where indicated. Where not indicated, please cite data source used. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Category	Number	Percent	Data Source
Total Enrollment	900		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
African American	50	6%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Hispanic	820	92%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
White	21	3%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Asian	2	1%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Economically disadvantaged	866	97%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Limited English proficient (LEP)	326	37%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Special Education	110	13%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Disciplinary referrals	750		Campus Records
Disciplinary placements in In-School Suspension	204		2014-2015 PEIMS report #425; code #C164
Disciplinary placements in Out-of-School Suspension	337		2014-2015 PEIMS report #425; code #C164
Disciplinary placements in DAEP	66		2014-2015 PEIMS report #425; code #C164
Disciplinary referrals for Truancy	0		2014-2015 PEIMS report #425; code #C164
Attendance rate		93.4%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Annual dropout rate (Gr 9-12)		1%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Annual graduation rate (Gr 9-12)		%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
STAAR / EOC met 2015 standard, mathematics (standard accountability indicator)	23	96%	TEA 2015 Accountability Summary Report.
STAAR / EOC met 2015 standard, reading / ELA (standard accountability indicator)	665	62%	TEA 2015 Accountability Summary Report.
ACT and/or SAT- Class of 2014, percent students Tested	-	%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
ACT and/or SAT- Class of 2014, percent At/Above Criteria		%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average ACT score (number value, not a percentage)		100	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average SAT score (number value, not a percentage)			2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Graduates from Class of 2013 enrolled in a Texas Institution of Higher Education (IHE)		%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance

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### Schedule #12—Demographics and Participants to Be Served with Grant Funds (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

### Part 2: Student Demographics- Comments

Please use this section to add a description of any data about students that was not specifically requested, but is important to understanding the population to be served by this grant program.

Additionally, use this space to describe trends in data, related to students seen over time in areas that are important to understanding your program plan. Applicants must include supporting evidence to explain trends. For example, projected enrollment growth would need to be supported with a report of percent gains in enrollment over the past several years. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Mendez has struggled over the past several years in meeting state and federal standards in comparison to District scores. The campus consistently falls below the District average in all subjects. Hispanic and Special Education subpopulations struggle most, as significant academic achievement gaps appear in student assessment data across content areas.

TAPR		District	Campus	African American	Hispanic	SpEd	Eco Dis	ELL
Grade	Ali Grades					,		
Reading	2014	76%	57%	51%	57%	52%	57%	40%
	2013	80%	57%	61%	57%	65%	56%	32%
Mathematics	2014	76%	60%	49%	60%	60%	61%	49%
	2013	80%	58%	47%	58%	67%	58%	46%
Science	2014	79%	57%	43%	57%	59%	57%	35%
	2013	81%	60%	45%	66%	79%	63%	51%
		,		······		?		
Social Studies	2014	73%	27%	39%	24%	58%	26%	14%
	2013	75%	33%	45%	32%	58%	32%	17%

The mobility rate for Mendez continues to be high. Student count for the 6<sup>th</sup> grade is the highest, and student enrollments significantly decrease in later grades served at Mendez Middle school.

Mobility Rate	
2011-2012	23.0%
2012-2013	23.3%
2013-2014	19.2%

Discipline records indicate the largest number of students suspended and/or participarting in alternative program placements because of disciplinary actions being males of color.

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## Schedule #12—Demographics and Participants to Be Served with Grant Funds (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 3: Staff Demographics- Data

Enter the data requested for the population to be served by this grant program. If data is not available, enter DNA. Use required data source where indicated. Where not indicated, please cite data source used.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Category	Number	Percent	Data Source
Total Staff	85.6		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers	65.3	76%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Professional Support staff	4.3	.05%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Campus Administration (School Leadership)	6.1	.08%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Educational Aides	10	12%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
African American Teachers	10	15.3%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Hispanic Teachers	19.5	29.8%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
White Teachers	31.5	48.2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Asian Teachers	2.3	3.6%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Beginning Teachers	8.5	13.1%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with 1-5 Years Experience	34	52.1%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with 6-10 Years Experience	11.5	17.6%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with 11-20 Years Experience	6.9	10.6%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Teachers with over 20 Years Experience	4.3	6.6%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Beginning Teachers	44,741		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 1-5 Years	43,481		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 6-10 Years	44,263		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 11-20 Years	45,383		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average salary- Teachers with 11-20 Years	51,130		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Staff with less than a bachelor's degree	7	7.1%	PEIM Submission 1
Staff with Bachelor's degree as highest level attained	64.8	65.6%	PEIM Submission 1
Staff with Master's degree as highest level attained	26	26.3%	PEIM Submission 1
Staff with Doctoral degree as highest level attained	1	1%	PEIM Submission 1

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Schedule #12—Demographics and Part	icipants to Be Served with Grant Funds (cont.)
County-district number or vendor ID: 227901	Amendment # (for amendments only):
mportant to understanding the population to be served by	pout campus staff that was not specifically requested, but is this grant program. Additionally, use this space to describe eas that are important to understanding your program plan. Arial font, no smaller than 10 point.
Over 50% of the staff has less than 5 years of teaching ex	perience. The data from the AISD Teacher Attrition from or transfers at the campus during this time frame. Prelimina ear. This movement of teachers each year limits Medez ified staff. This attribute alone, placing Mendez Middle

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#### Schedule #13—Needs Assessment

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Continuous improvement is a systematic approach in school reform, including processes for data analysis, problem identification, root cause analysis, goal setting, intervention design, implementation, monitoring, and evidenced-based progress reporting.

Part 1: Process Description. Describe the process and activities in which you engaged to conduct a data analysis and needs assessment; and select the model, goals, and interventions to be implemented under this grant. In the description, include the team members involved in the planning process, frequency and timeline of planning meetings, and key activities/strategies used to facilitate decision making.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

AISD and Mendez Middle School leveraged the processes and activities in the campus's current data analysis and planning process to select the Transformation model, goals, and interventions proposed in this application. Every school year, the Principal with the assistance of the Campus Advisory Committee (CAC) must develop, review, and revise the Campus Improvement Plan (CIP). The Purpose of this Plan is to improve student performance of the state's student achievement indicators for all student populations, as well as improve performance on any other performance measures for special needs populations. The CIP supports the objectives of the AISD *Strategic Plan*. The CIP assesses the academic achievement of all students; sets the campus performance objectives; identifies the activities and strategies that will be employed to meet goals; sets timelines for reaching student achievement and other campus goals; establishes a plan for measuring progress toward accomplishing goals; provides for a program to encourage parental involvement; and includes goals and methods for violence prevention and intervention on campus.

During the development of the CIP, monthly meetings of campus administration and the Campus Advisory Committee (CAC) are convened. CACs are committees of parents, students, when appropriate, business, and community representatives, teachers, principals, and other campus staff. Membership of CACs is determined at the campus level. Detailed information on CAC membership is included in the CAC bylaws, publically available on the AISD web page. The formation of CACs is required by state law (Texas Education Code §11.251. Specific functions of CACs include providing review and comment on campus education programs, campus performance, campus improvement planning, the campus staff development plan, budgeting, and any campus-level waiver requests to the Texas Education Agency or other State of Texas entity. The mission of CACs is to promote excellence in education for all students through broad-based representation. CACs provide valuable input to principals, who ultimately have decision-making responsibility for their campuses.

AISD's Campus & District Accountability publishes an annual schedule for CIPs, available at: <a href="http://www.austinisd.org/cda/campus-improvement-plans/resources">http://www.austinisd.org/cda/campus-improvement-plans/resources</a>. Campus & District Accountability identifies required teams of AISD staff that must review CIPs for programmatic and fiscal compliance. For example, for the 2015-2016 CIP process, administrators and CACs review student data between September 1<sup>st</sup> and July 29<sup>th</sup>, meeting monthly to review different data sets, analyze data, and assess the needs of the school. Principals and other campus academic leadership attend workshops and trainings in July and August. Campus administrators, District staff, and the CAC review and integrate applicable State accountability ratings into the CIPs in late September and October. The Principal submits the first draft of the CIP electronically to district-level review teams at the end of October. The revision process for CIPs continues throughout November, which includes ongoing communication and an iterative revision process for AISD and campus-level staff. CIPs are finalized and uploaded to the AISD web site before Winter Break.

Campus administrators and the Mendez CAC were tasked with reviewing the data gathered for the continuous improvement of the campus as a whole and making recommendations as to the needs of the campus for the coming year. Data reviewed for the needs assessment: performance on state assessments; attendance; TELPAS results; discipline; Primary Reading Assessment results; parent/teacher Surveys; accountability ratings (including safeguards missed); Teaching, Empowering, Leading and Learning (TELL) results; review of TAPR data; student climate survey; Special Education indicator reports (C-IEP); STAAR Data; staff/faculty/parent/student survey results.

The Associate Superintendent for Middle School and District staff (State & Federal Accountability, Campus & District Accountability, etc.) were also available during monthly vertical team planning meetings for Mendez Middle School (which is a feeder middle school to the Travis HS vertical team) to ensure that all activities are aligned not only horizontally from elementary through high school but also vertically across grade levels, so students entering middle school have a strong and consistent academic foundation. During the Planning Process in the Spring of 2016, 14-15 data and data gathered during the summer and fall 2015 activities and beginning of school assessments will be reviewed by the stakeholders (CAC/District Staff/Key stakeholders, etc.) to make recommendations and adjustments to the Transformational Model goals and interventions related to student and teacher performance.

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Schedule #13—Ned	eds Assessment (cont.)
County-district number or vendor ID: 227901  Part 2: Model Selection and Best-Fit. Indicate the intervention	Amendment # (for amendments only):
implementation. Response is limited to space provided, from	antion model selected by the district/campus for ont side only. Use Arial font, no smaller than 10 point.
□ Transformation	
☐ with Rural LEA Flexibility modification	
☐ Texas State-Design Model	
Early Learning Intervention Model	
Turnaround	-
with Rural LEA Flexibility modification	
☐ Whole-School Reform	
U Whole-School Relain	
Restart	
☐ Closure	
Part 3: Please describe/demonstrate why the selected school. Response is limited to space provided, front side of	intervention model best meets the unique needs of the
Model was considered the best fit for the changes that the campus to improve student performance through equitable evaluation systems and support system for program requirements and aligns with AISD's vision to all students will graduate college, career, and life read delivering a high quality education to every student the students perform at or above grade level, preparing students perform at or above grade level, preparing students performance for all students.  In an analysis of all the data, the group identified the frequency performance for all students in reading/ELA, math, so inadequate interventions for struggling students; less alternative educational placements for males of color; absenteeism for some students; insufficient protocols a need for more comprehensive and inclusive communifor a stronger sense of urgency with regard to monitor Transformational Model will allow the campus to quick instructional reform strategies; operational flexibility and equitable evaluation systems; increase learning time as	teachers and staff. This model addresses all TEA or reinvent the urban school experience. AISD believes dy. The district commits itself to achieving excellence by rough the transformative use of technology, ensuring all tudents to graduate on time or in a timely fashion and following needs and gaps at Mendez: below-target ience, and social studies; poor identification of and than ideal school climate and an overreliance on low daily attendance rates and problems with chronic and systems to address data analysis and intervention; unity and parent engagement programs; and the needing instruction and response to intervention. The cly move toward the delivery of comprehensive and sustained support; rigorous, transparent, and and creating community-oriented schools; and provide
ongoing mechanisms for family and community engage	ement.
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### Schedule #13—Needs Assessment (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 4: Model Selection-Stakeholder Input. Please describe how student families and community members were engaged in the needs assessment and planning process:

- Describe specific actions the campus/district took to solicit input from these stakeholders in selecting the model.
- Describe how this input was taken into consideration when selecting the model.
- Describe plans to meaningfully engage families and the community in the implementation of the selected model on an ongoing basis.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

During the development of the campus improvement plan, the campus included numerous stakeholders. The Campus Advisory Committee (CAC) includes parents, professional staff, business representatives, and community representatives. The CAC was tasked with reviewing the data and making recommendations as to the needs of the campus. Mendez Middle School plans to use the Pre-implementation stage, January-July, as a strategy to expand the opportunities to have meaningfully and detailed discussions with the CAC, families, and the community regarding the implementation of the Transformational Model.

District staff was also available during vertical team planning meetings for Mendez MS (which is a feeder middle school within the Travis HS vertical team) to ensure that all activities are aligned not only horizontally from elementary through high school but also vertically across grade levels, so students entering Mendez MS have a strong and consistent academic foundation when entering high school.

The committees will make additional recommendation during the life of the grant as to the needs of the campus and changes/amendments to the Transformational Model grant are adjusted.

Reviews of the implementation and progress of the Transformational Model over the period of the grant will monitor strategies and data and quarterly meeting with the team of participants and the Campus Advisory Committee will be held. Also reports/newsletters will be disseminated to the parents and community as to the review and recommendation by the committees.

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### Schedule #14—Management Plan

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 1: Staff Role and Qualifications. List campus and district personnel projected to be involved in the implementation and delivery of the program. Include all positions funded in whole or part by grant resources, along with those personnel involved in the implementation, but not funded through the grant. Provide a brief description of the position role/function in the grant; and desired qualifications, type and years of experience, and requested certifications. Ensure that the list and descriptions demonstrate the district will provide effective oversight and support for implementation of the selected model. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	Title	Role/Function in Grant	Desired Qualifications, Experience, Certifications
1.	District Coordinator of School Improvement (DCSI) (required)	Assist Campus in the implementation of the grant and to provide a fluid change agent between the superintendent and campus to make adjustments and decisions related to the campus and the implementation of the grant	Master's Degree in Education, 5 years successful classroom experience; Additional 3 years' experience working with large federal programs.
2.	Principal	Leads the campus in the implementation of the model and works closely with the CAC and Committee members and district support staff to ensure the success of the project	Master's Degree in Education, 5 years successful classroom experience; Additional 3 years of administrative experience
3.	Director of State and Fed Accountability	Manage Federal program funding as it related to UG regulations and district Finance processes and procedures	Master's Degree in Education or related fields, 5 years' experience working with large federal grants
4.	TTIPS Campus Coordinator	Supports Principal in implementing the TTIPS grant and all requirements related to training and data management	Bachelor's Degree in Education, a minimum of 3 years successful classroom experience
5.	Parent Support Specialist	Assist campus with parental involvement activities and to increase parental participation in their child's learning	Associates Degree, Bilingual preferred
6.	Classroom teachers	Assist struggling students in core content areas	Bachelor's Degree in Education, a minimum of 3 years successful classroom experience
7.	Campus Coaches	Mentor, model teach, and support core content teachers with rigor in the classroom	Bachelor's Degree in Education, a minimum of 3 years successful classroom experience
8.	Program Evaluation	Responsible for providing data to campus/district team in the implementation of program and evaluation of strategies and changes needed	Bachelor's Degree in appropriate field
9.			

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Schedule #	r14mana	aement	Plan (	cont.i

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 2: External Provider Role and Qualifications. List all external provider contractors/consultants, selected by the district/campus, that are projected to be involved in the implementation and delivery of the program. Provide a brief description of the provider's unique function in the grant; and desired qualifications, experience, and requested certifications. Do not include contractors/consultants provided by the TTIPS SEA office (PSP, TCDSS or TEA staff). Response is limited to space provided front side only. Use Arial font, no smaller than 10 point

#	Title	Role/Function in Grant	Desired Qualifications, Experience, Certifications
1.	SES Provider	Provides supplemental after school support for identified students	History of successful management of SES services
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### Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 3: Commitment and Succession. Describe how the campus and district will ensure that all project participants remain committed to the project's success. Describe your succession management strategies and how this will enable the campus and district to deliver continuous high-quality programming when there are changes in key project personnel. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Austin Independent School District has the capacity and infrastructure to ensure that all grant funds are used, both districtwide and at the campus level, to implement fully and effectively the proposed transformation model activities. AISD has successfully managed multiple grant-funded projects of similar size and scope in the past. The District's administrative structure includes the Chief Officer of Teaching Learning's Office, which provides leadership, direction, and supervision for the operational and academic management of schools, and educational support services; the Office of Educator Quality, which brings together three departments – Professional Development, Leadership Development, and Strategic Compensation – and supports recruitment, development, retention, and placement of effective and high quality teachers and administrators throughout the District; and the Department of Program Evaluation, which evaluates federal, state, and locally- funded programs, works with program staff to design and carry out program evaluations, and responds to district information needs.

Further ensuring effective implementation of program components, AISD has convened a cross-functional TTIPS team, comprising representatives from the Chief Teaching and Learning Office, Director of the Office of State and Federal Accountability, the Finance Office, the Department of Human Resources, the Department of Research and Evaluation, the Office of Innovation and Development, and Contracts and Procurement Department. The Project Director for Texas Title I Priority Schools grants, Dr. Mary Thomas, serves as the District Coordinator of School Improvement. The Project Director will work with the crossfunctional TTIPS team, which meets at regularly scheduled intervals to review program progress and/or concerns. Dr. Thomas meets with the Chief of Teaching and Learning and AISD's Superintendent quarterly to report on program progress.

All resources acquired with TEA funding are subject to District purchasing and inventorying procedures, as outlined in the subsection entitled "Resource Management." AISD's internal grant management office monitors all grant expenditures. All District grant budgets, including the TTIPS grant budgets, are supervised by a Grant Compliance Officer in the Office of State and Federal Accountability, who has the final responsibility for funds and ensures that the grant is managed according to financial management and programmatic guidelines.

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## Schedule #14--Management Plan (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 4: Sustainability. What elements of your proposed project are designed to significantly increase capacity or create a lasting change to campus culture and practices that shall be sustained after the grant period ends? How will the LEA provide continued funding and support to sustain the reform after the grant period ends? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

AISD is committed to ensuring all funding and resources provided through the Texas Title I Priority Schools Grant program within the District translate into continued high-quality programs and professional development to support the success of schools and students within AISD. The District has currently allocated resources to support struggling schools in Austin. In addition to funds available under the TTIPS program for the 2016-20 school years and the campus Title I allocations, the District will collaborate with community partners to ensure long-term, sustainable transformation occurs at Mendez Middle School.

The Office of Innovation and Development will be tasked to cultivate resources and develop partnerships and funding proposals in collaboration with representatives from diverse groups of stakeholders, including parents, teachers, administrators, central office staff, and community members to see additional outside funding.

Started in 2010, the Office of Innovation & Development (OID) was established to support the District and individual campuses in their fundraising efforts and to link community-based service providers and corporations within AISD campuses. OID's mission is to promote integrated partnerships and develop high-quality resources to support students. OID actively search and applies for Federal, state, and local funding to support key District initiatives and campus goals. Services such as grant writing assistance, grant research and donor recognition are provided in support of District initiatives and campus-lead fundraising campaigns.

OID is also home to the Youth Services Mapping (YSM) System—a network of more than 90 nonprofit organizations that provide services to students on AISD campuses. From afterschool programs to summer enrichment, the YSM network is committed to improving the educational success of all Austin students.

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#### Schedule #15—Project Evaluation

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 1: Establishing Performance Measures. Describe the processes used to establish challenging yet attainable performance measures that will result in substantially improved student achievement and the campus' ability to exit lowest-performing status. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point. During the Planning Phase of the grant in the spring of 2016, the cross-functional team, teachers, parents, and other stakeholders will review the Transformation model and the performance measures set to support the campus's ability to exit their low performing status. Data reviewed to establish performance measures will include: performance on state assessments; attendance; TELPAS results; discipline; Primary Reading Assessment results; parent/teacher Surveys; accountability ratings (including safeguards missed); Teaching, Empowering, Leading and Learning (TELL) results; review of TAPR data; student climate survey; and special education indicator reports (C-IEP). The campus will also review the Professional Pathways for Teaching (PPfT) requirements and clarify specific expectations in areas related to student performance.

Part 2: Data Collection. Describe the processes for collecting data at a detailed level to inform effectiveness of each intervention. Data at a detailed level would include examples such as: participation rates at the activity-level, dosage rates of an intervention per student, teacher practice observed rates at the targeted strategy-level, or academic outcome data at the activity-level per student. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The Department of Research Evaluation (DRE) and State & Federal Accountability (SFA) staff will regularly participate in program planning and support meetings to provide data for program decision-making and progress monitoring. As the program is implemented, DRE & SFA and Transformation Model staff/participants will document and report the stages of implementation to ensure program fidelity and to make ongoing improvement decisions. DRE staff will assist program staff in the use of district information systems to provide "real time" access to student data (e.g., AIMS, campus dashboard reports, etc.) and to encourage ongoing monitoring of student progress. Six week reports will be provided the campus and support teams assist with decision making and to allow for DRE staff also may share program information with other district decision-making groups interested in similar goals and objectives to facilitate the continuing development of a system-wide student support network. All of these efforts will provide program staff with a comprehensive understanding of their own program efforts and enable them to work efficiently and effectively with others in their school and across the district.

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#### Schedule #15—Project Evaluation (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Part 3: Assessing effectiveness of interventions. Describe the processes and staff responsible for assessing the effectiveness of program activities and interventions on an ongoing basis. How are problems with project delivery to be identified and corrected throughout the project?

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point

The TTIPS Project Director, working collaboratively with the Mendez Middle School Principal, is responsible for organizing and effectively managing the ongoing continuous improvement process for the Transformation initiative at Mendez Middle School. The TTIPS Project Director convenes TTIPS teams regularly and reports program updates to the Chief Officer of Teaching and Learning and the AISD Superintendent quarterly. The Project Director is the point of contact for all external service providers for the TTIPS Transformation project.

The Department of Research and Evaluation (DRE) and additional State & Federal Accountability (SFA) staff will regularly participate in program planning and support meetings of the TTIPS cross-functional teams to provide data for program decision-making and progress monitoring. As the program is implemented, DRE, State & Federal, and ELI project staff and participants will document and report the stages of implementation to ensure the TTIPS Transformation program is implemented to fidelity and to make ongoing improvement decisions.

DRE staff will assist program staff in the use of district information systems to provide "real time" access to student data (e.g., AIMS, campus dashboard reports, etc.) and to encourage ongoing monitoring of student progress. Nine-week reports will be provided the campus, and support teams assist with decision-making.

DRE staff also may share program information with other district decision-making groups interested in similar goals and objectives to facilitate the continuing development of a system-wide student support network. All of these efforts will provide program staff with a comprehensive understanding of their own program efforts and enable them to work efficiently and effectively with others in their school and across the District.

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#### Schedule #16—Responses to Statutory Requirements

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Statutory Requirement 1: Describe your rigorous review process used to select highest-quality and best-fit external providers for your project. Include processes to:

- Identify a reasonably sized pool of prospective external providers
- Assess level of experience in delivering the work
- Determine a history of prior success; consistent strong results in similar projects
- Conduct a risk-assessment related to contracting
- Execute final selection and procurement

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

AISD has adopted procurement policies and procedures consistent with the new Uniform Guidance for grants management and EDGAR. These fiscal compliance guidelines establish funding tiers and expectations for competitive procurement of purchases for all entities receiving Federal grant funding, either as a direct award of via a pass-through entity. The District is currently reviewing the expectations regarding micro-purchases established within the Uniform Guidance to determine whether this new flexibility in procurement meets the internal control specifications of AISD. Under our current policies and procedures, purchases under \$10,000 require at least one (1) written quote that should be acquired by the end user. Price quotes can be obtained via FAX, e-mail, or from catalogs, and must be entered into the AISD enterprise software accounting system as a purchase requisition. Purchase cards, often referred to as P-cards, are American Express credit cards assigned to specific individuals at a campus or within a department having a maximum charge amount of \$2500 per day. The total charges for any one P-Card, regardless of number of purchase made, may not exceed \$2500. Purchases between \$10,000 and \$49,999 require at least three (3) written quotes, obtained by either end user or Contracts and Procurement. These purchases must be purchase requisitions (PR) which will result in a purchase order (PO) being generated. The written quotes should be forwarded via email or fax to a Procurement Specialist to accompany the Purchase Requisition (PR). Quotes and other related documentation is stored in the District's electronic document storage utility. Purchases of \$50,000 and greater require a formal solicitation (ITB, RFP, RFQ), to be created and executed by the Contracts and Procurement Department. This generally takes a minimum of 6 weeks. Any purchase of this size requires a purchase requisition (PR) which will result in a purchase order (PO) being generated. And, any purchase of this size requires Board approval. Austin ISD Contracts and Procurement Department does not keep nor maintain an approved supplier/vendor list. If a potential supplier would like to be considered for their goods or services, then that supplier simply needs to monitor the Austin ISD Contracts and Procurement website and respond to the appropriate Bid Solicitation, RFP, RFQ, RFI, etc. posted. Competitive bidding for goods over \$50,000 is the process of inviting and obtaining bids from competing sources in response to advertised competitive specifications, by which an award is made to the lowest and best bidder meeting the specifications. AISD uses a number of different media formats to identify a reasonably sized pool of prospective provides, thus ensuring competitive bids and the selection of high-quality goods and services. The competitive bid process contemplates giving potential bidders a reasonable opportunity to bid, and requires that all bidders be placed on the same plane of equality. Each bidder must bid on the same advertised specifications, terms, and conditions in all the items and parts of a contract. The purpose of competitive bidding is to stimulate competition, prevent favoritism, and secure the best goods and services at the lowest practicable price, for the benefit of the agency. Competitive bidding cannot occur where contract specifications, terms, or conditions prevent or unduly restrict competition, favor a particular supplier, or increase the cost of goods or services without providing a corresponding benefit to the agency. Generally, for goods over \$50,000, Contracts and Procurement creates an IFB or Invitation for Bid. IFBs are competitive sealed bids generally used for goods, not services. This method is used when the requirements are clearly defined, negotiations are not necessary and price is the major determining factor for selection. The Invitation for Bid includes all the documents used to solicit competitive sealed bids, which are opened publically on a date specified in the IFB by Contracts and Procurement. Formal Solicitations are used for services over \$50,000. Formal solicitations are initiated by the end user, and they are created and managed by Contracts and Procurement. The entire process from initiation of the solicitation to a Board Award can take anywhere from six weeks to several months. The solicitation number should be referenced on the Purchase Requisition. Formal solicitations can be: (A) RFPs—Requests for Proposal; (B) RFQs—Requests for Qualifications; and (C) RFIs—Requests for Information. An evaluation committee reviews/evaluates RFP's and RFQ's based on pre-determined evaluation criteria to determine "best value." The committee is usually made up of end users and a procurement specialist. Solicitations are accepted unconditionally without alteration or correction. The ITB/RFP always states the evaluation criteria to be used. No criteria may be used in evaluation that is not set forth in ITB/RFP. The process of final vendor selection for goods and services includes assessing vendor level of experience; determining a history of prior success; and, assessing any potential risks related to executing a contract with a specific vendor.

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### Schedule #16—Responses to Statutory Requirements (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Statutory Requirement 2: External Provider Oversight. Describe your rigorous and ongoing process to provide oversight to external providers to ensure their continued quality and success in meeting project deliverables. Include in the description:

- Proposed schedule to regularly review external provider performance
- Campus/district personnel responsible for oversight and management of providers
- Process/instruments used to measure and monitor success of providers
- Corrective actions or additional supports utilized to improve provider performance
- Criteria/sequence of actions to be taken to remove/replace a low performing provider

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

AISD's Office of Campus and District Accountability oversees the selection, placement, and monitoring of technical Professional Service Providers (PSPs) specifically required for AISD TTIPS campuses and/or schools in Improvement, above the ongoing assessment of whether an external good or service provider is fulfilling the duties and/or responsibilities of a contract with the District conducted by the Procurement Office. All District contracts are created for a term of one year with the option to renew, if services are evaluated as being successful and a benefit to the District. If the vendor has not provided a successful level of service to the District, AISD will not renew the contract.

The TTIPS Project Director regularly convenes meetings of TTIPS teams, campus staff and any PSPs specifically identified for the TTIPS funded programs. Quarterly meetings with the Professional Service Provider will be scheduled to review services being provided to the campus. The principal, District Pre-kindergarten Director and district personnel responsible for oversight and management of providers will review and discuss any changes needed. PSP contracts are for a term of 12 months. AISD negotiates an hourly rate with PSPs that is in line with TEA standards and determines the number of required contact hours expected of the PSP. These expectations and the expected work products of the PSPs are negotiated and finalized by the PSP, AISD District staff and campus administrators, and included as the contract's statement of work. After the PSP's service contract has been fully executed and all contracting and procurement policies and procedures have been followed, the provider may deliver services.

The process and instruments used to measure and monitor success of providers within AISD were defined within the "Professional Service Provider Selection and Assignment Guidance Workbook for Schools in Improvement, 2014-2015" and the "PSP Network Handbook: Policy and Procedures for Professional Service Providers." Data used as part of PSP monitoring includes, but is not limited to, observation data of vendor performance, student performance, discipline reports, etc.

Should issues related to PSP performance and/or PSP-campus scheduling and efficacy emerge, the Office of District and Campus Accountability will follow those guidelines established in contract and procurement policies and procedures to notify and resolve disputes. Given the nature of the work completed by the PSP, the Office of Teaching and Learning representatives will participate in any service disputes between the campus and the PSP. Should these efforts to resolve what are essentially contract and deliverable disputes fail, AISD will follow the procedure outlined in the "Professional Service Provider Selection and Assignment Guidance Workbook for Schools in Improvement. 2014-2015." Should a revised version of this document identify different steps for resolving disputes and/or replacing a PSP, the District is committed to following the most current protocol.

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	Education Agency Standard Application Sy: Schedule #16—Responses to Statutory Requirements (cont.)	<u> </u>
County	ty-district number or vendor ID: 227901 Amendment # (for amendments or	nly):
Pre-Im to prep	Itory Requirement 3: Pre-Implementation Year. List and describe primary activities planned for the Plai Implementation period in the grant to occur from January 1, 2016-July 31, 2016. These activities shall be depare the district and campus for stronger full Implementation than would be possible without Pre-Implementation than would be possible without Pre-Implementation in smaller than 10 point.	lesianed
1.	Provide mentor/support to the new principal that will be implementing the Model	
2.	Develop with teachers and principal rigorous, transparent, and equitable value add to the teacher and evaluation system that takes into account data on student growth	principa
3.	Design the process in which to reward school leaders, teachers, and other staff who, in implementing model that have increased student achievement	the
4.	Plan for extended day and year and for staff collaboration (joint planning time, etc.)	
5.	Develop the job-embedded professional development plan, including the PD schedule, provides traini administrators and teachers regarding formative assessments; data-driven instruction; subject-area or knowledge; effective instructional and intervention strategies.	ontent
6.	Hire Campus TTIPS Coordinator to coordinate staff development and assist with the development of component of the model list above.	the
7.	Use data to identify and implement the instructional program and supports needed align to the state a standards for the 16-17 school year.	icademic
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## Schedule #16—Responses to Statutory Requirements (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Statutory Requirement 4: Coordinated and Integrated Efforts. Describe any ongoing, existing efforts that are similar or related to the planned project. How will you coordinate efforts to maximize effectiveness of grant funds? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

AISD campuses, the Finance Office, and the Office of State & Federal Accountability collaborate as part of the annual AISD budgeting process to ensure coordinated, most effective use of grant funding to maximize student outcomes. The budgeting process starts each fall when the Board adopts a set of proposed budget parameters. These serve as a conceptual framework for targeting resources to achieve District priorities. Following adoption of budget parameters, Trustees review and approve an annual budgeting calendar. These milestones are available for review by internal and external stakeholders at <a href="http://www.austinisd.org/budget">http://www.austinisd.org/budget</a>. All campus-level budgets are developed as part of this process. The Finance Office collaborates with principals each year to develop and review individual campus budgets, and campuses receiving Federal grant funds plan how they will use Federal funding to meet their student achievement goals during the annual budgeting process.

Effectively using Federal grant money requires planning for purchases. The Campus Needs Assessment (CNA), Improvement Plan (CIP), and Explanation of Expenditures (EoE) are planning tools. State & Federal participates in annual school administrator budget planning workshops in late winter each year and in CIP trainings for campus level administrators in early summer. Campus administrators are required to attend a budget workshop in late winter; CIP training is structured as an open house. Campuses receiving Federal formula grants prepare and submit an EoE each spring. The EoE shows how schools are using Federal grant money to meet program and project goals identified in the CIP. It is finalized and attached to the CIP.

A preliminary EoE is provided to State & Federal each spring for review. State & Federal is responsible for reviewing the EoE to confirm expenses are necessary, reasonable, allocable and allowable based on a Federal program's regulations. State & Federal compliance staff regularly meets with schools receiving any state or Federal funding to review budgets and provide guidance on effective use of funding.

AISD's Board of Trustees adopted a competitive grants process. It is different from the annual budgeting and planning process for Federal formula funding: competitive Federal grant applications are submitted throughout the year to meet published deadlines of an awarding agency by the Office of Innovation and Development. If a Federal competitive grant includes multi-year funding, the anticipated budget for future grant years is integrated into the annual budgeting process. This is to ensure effective use of all education resources to maximize student achievement.

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Texas Education Agency Standard Application System (				
Schedule #16—Responses to		Statutory Requirements (cont.)		
County-district number or vend		Amendment # (for amendments only):		
Statutory Requirement 6: Rural LEA Flexibility Rural LEA Applicants proposing a TRANSFORMATION or TURNAROUND model have the <u>option</u> to propose a modification to one element of the model. If proposing to modify one element of the model under the Rural LEA Flexibility option, please respond to the prompts in the table below.  Applicants not proposing a modification/ not eligible to propose a modification shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.				
Element in the model selected for modification:	NA			
Description of the modification:				
How intent of the original element remains/will be met:				
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# Schedule #16—Responses to Statutory Requirements (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Statutory Requirement 7: Evaluation Systems for Teachers and Principals, accounting for student growth Applicants proposing a TRANSFORMATION, TEXAS STATE-DESIGN, or EARLY LEARNING model must use a rigorous, transparent, and equitable evaluation system that takes into account student growth as a significant factor. Please review the description of requirements of the evaluation systems under these models in Schedule #2 Provisions and Assurances.

These applicants shall respond to the prompts in the table below.

Applicants not proposing a Transformation, Texas State-Design or Early Learning model shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Describe the data sources for student growth accounted for in the teacher and principal evaluation system. Include how student growth is weighted in evaluation: AISD's Professional Pathways for Teachers (PPfT) is a collaboration between AISD, Education Austin, and the American Federation of Teachers to design a teacher appraisal system meeting the requirements of the new State of Texas teacher evaluation system for 2015-2016. Data sources include student academic achievement assessment scores, observation of instructional practices occurring throughout the year, teacher and principal defined student learning objectives, assessment of professional growth and responsibilities, and finally, an assessment of school-wide value add for staff contributions.

Describe how the evaluation system design includes multiple observation-based assessments and ongoing collections of professional practice: The PPfT process begins with teachers completing an Individualized Learning Plan based on their areas of strength and challenges according to the PPfT Instructional Practice Rubric. Teachers participate in two announced, 30-minute (minimum) observations during the school year, one fall and one spring, each conducted by a different appraiser. Additionally, teachers receive at least three classroom visits throughout the year (one fall, one spring, and on at appraiser's discretion). During each visit, teachers receive written feedback based on the appraisal rubric covering seven strands of observable teaching behaviors. Throughout school year, teachers meet with appraisers to reflect on their teaching practice and track their progress toward professional learning goals. At end of year, teachers participate in a summative conference near the end of the spring semester. The focus of the summative conference is on instructional practice and the impact the teacher has had on students. The summative conference can be waived by the teacher, not the appraiser, as long as the appraiser agrees.

Describe how the evaluation system was developed with teacher and principal involvement:

The PPfT was developed and is led by a collaborative leadership group that reviewed recommendations from teachers, principals, and administrators. The working groups of teachers and Principals refined the PPfT after it was piloted in 20 schools. During the planning/pre-implementation year of the TTIPS Transformation initiative at Mendez Middle School, teachers and administrators, along with district support staff will review and clarify the components and expectations regarding the PPfT evaluation system to be used and the impact it will have on the expectations related to student performance.

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# Schedule #16—Responses to Statutory Requirements (cont.)

County-district number or vendor ID: 227901

Amendment # (for amendments only):

Statutory Requirement 8: Educator Reward and Removal

Applicants proposing a **TRANSFORMATION**, **TEXAS STATE-DESIGN**, or **EARLY LEARNING** model must have protocols to identify and reward school leaders, teachers, and other staff who have increased student achievement; and identify/remove those who have not improved their professional practice. Please review the description of requirements for educator reward and removal under these models in Schedule #2 Provisions and Assurances.

These applicants shall respond to the prompts in the table below.

Applicants not proposing a Transformation, Texas State-Design or Early Learning model shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Describe the rewards available for educators who have increased student achievement in implementing the model:

During the pre-implementation stage, the campus/staff and district leadership will design the strategies/goals related to financial incentives for school leaders, teachers, and other staff who, in implementing the TEA Transformation Model, have increased student achievement.

Describe protocols/interventions to support teachers who are struggling to improve professional practice:

The PPfT instrument for appraising teachers and identifying areas of improvement has protocols for supporting underperforming staff. During pre-implementation, teachers and administrators will design protocols and interventions for identifying staff who would need additional support and the opportunities to improve instructional practice, thus student academic performance outcomes, prior to replacing/remove unsuccessful staff members.

Describe the criteria established for educator removal:

The scoring criteria guide for the PPfT identifies below expectation (student participation is sporadic, random, seldom) and unsatisfactory (infrequent, nonexistent) related to student participation in the learning process as reasons for removal.

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Schedule #16—Responses to Statutor	ry Requirements (cont.)			
County-district number or vendor ID: 227901	Amendment # (for amendments only):			
Statutory Requirement 9: Non-Academic/Social-Emotional Supports for Students Applicants proposing a TEXAS STATE-DESIGN, TURNAROUND, or WHOLE SCHOOL REFORM model must include comprehensive provisions for appropriate non-academic supports, including social-emotional and community oriented services.  These applicants shall list and describe the non-academic, social-emotional, and community-oriented services that will				
be provided to students in the space below.  Applicants not proposing a Texas State-Design, Turnaround, or Who Response is limited to space provided, front side only. Use Arial font	ole School Reform shall indicate below with "N/A".			
NA				
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Sc	nedule #16—Responses	to Statutory Requirements (cont.)					
County-district number or vend		Amendment # (for amendments only):					
Statutory Requirement 10: Developing an Early College school-wide strategy Applicants proposing a TEXAS STATE-DESIGN model must deliver a comprehensive school improvement strategy, implemented for all students in the school, which is consistent with the Texas concept for developing an Early College High School (ECHS). Please review the description of the Texas state-design model in Schedule #2 Provisions and Assurances. These applicants shall respond to the prompts in the table below. Applicants not proposing a Texas State-Design model shall indicate below with "N/A".							
Response is limited to space p	rovided, front side only. Us	e Arial font, no smaller than 10 point.					
Identify the IHE partner in place for the early college high school development and implementation. Include the title/role of the IHE primary point of contact, and essential agreements reached at this point:	NA						
Propose an Exemplar Early College High School partner campus in place to serve as the demonstration site/model school. Explain why this school is an good partner for your development:							
Describe the sustainable source of funds or fee waiver plan that will enable students to access college courses, TSI assessments, textbooks and college fees; without cost to the student:							
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RFA #701-15-107; SAS #191-16 2015–2020 Texas Title I Priority Schools, Cycle 4

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County-district number or vendor ID: 227901

Amendment # (for amendments only):

Statutory Requirement 11: Developing an Early College school-wide strategy (continued)

Applicants proposing a **TEXAS STATE-DESIGN** model must deliver a comprehensive school improvement strategy, implemented for all students in the school, which is consistent with the Texas concept for developing an *Early College High School* (ECHS). Please review the description of the Texas state-design model in Schedule #2 Provisions and Assurances.

These applicants shall respond to the prompts in the table below. Applicants not proposing a Texas State-Design model shall indicate below with "N/A".

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Describe the processes the LEA/campus will take to build the number of college courses available to students to gain during high school to a minimum of six (6) by the start of the 2016-2017 to sixty (60) by the start of 2017-2018 school year:

NA

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Sc	hedule #16—Responses to	Statutory Requirements (cont.)	
County-district number or vend	or ID: 227901	Amendment # (for amendments o	nly):
applicants proposing a <b>TEXAS</b> implemented for all students in digh <b>School</b> (ECHS). Please assurances. These applicants shall respondible indicate below with "N/A".	s STATE-DESIGN model muthe school, which is consistereview the description of the	school-wide strategy (continued) st deliver a comprehensive school improvement strent with the Texas concept for developing an <i>Early</i> Texas state-design model in Schedule #2 Provision pelow. Applicants not proposing a Texas State-Des Arial font, no smaller than 10 point.	<i>Colleg</i> ns and
rescribe the academic, ocial, college readiness and ollege access services that			
ill be in place by Fall 2016, support student success in bliege-level coursework and	NA		
ontinued post-secondary ducation pursuits:			

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Texas Education Agency	hadula #46 Baananaa 4- S4	Standard Application System (SA
County-district number or vend	hedule #16—Responses to St	
Statutory Requirement 13: H Applicants proposing the EARI definition included in program t Please review the description of and Assurances. These applicants shall responde	igh-quality preschool program  Y LEARNING INTERVENTION federal requirements and is integ of requirements under the Early I to the prompts in the table belo te below with "N/A".	Amendment # (for amendments only): nming I model must deliver a preschool program that meets the grated in a campus-wide school improvement model. Learning Intervention model in Schedule #2 Provisions ow. Applicants not proposing an Early Learning all font, no smaller than 10 point.
Describe the schedule and staffing pattern for the full-day preschool that will meet standards for high qualification of staff, required child-to-staff ratios, required class size limitations and comparable staff salaries.  Indicate if the campus will partner with community-based provider to deliver the preschool.	NA	
Describe how the preschool program proposed is: research-based; vertically aligned in math, science, literacy, language through the elementary grades; and develops socio-emotional skills:		

Describe the student
assessment data that will be
examined for the preschool
and kindergarten classes that
inform continuous
improvement and next-grade
readiness:

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Texas Education Agency Sc	hedule #16—Responses to Statutory Re	Standard Application System (SAS) equirements (cont.)
County-district number or vend Statutory Requirement 14: So Applicants proposing a TURNA environment. In screening all e review the description of requir Schedule #2 Provisions and As These applicants shall respond indicate below with "N/A".	lor ID: 227901 creening and Selecting Staff AROUND model must measure the effective existing staff, no more than 50% may be resements for educator screening and selections screening and selections.	Amendment # (for amendments only):  veness of staff to work in the turnaround whired to work in the turnaround model. Please and staff under the turnaround model in  ants not proposing a Turnaround model shall
Describe process for screening all staff that existed prior to implementation of the turnaround model, including the criteria for best-fit in the turnaround model:	NA	
Indicate the number of existing staff rehired for work in the turnaround model implementation:		
Describe process for		

Describe process for selecting new staff, including the criteria for best-fit in the turnaround model:	
· ·	
Indicate the number of new staff hired for work in the	
turnaround model implementation:	
Indicate the start date for the new turnaround	
implementation staff;	
including rehires and new	
hires:	

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Schedule #16—Responses to Statutory Req					
ounty-district number or vendor ID: 227901	Amendment # (for amendments only):				
Statutory Requirement 15: New Governance Structure/Turnaround Office Applicants proposing a TURNAROUND model must adopt a new campus governance structure in which the scho report to a new turnaround office in the LEA or SEA, hire a turnaround leader who reports to LEA executive leade or enter into a multi-year contract with the LEA for added flexibility in exchange for greater accountability. Please the description of requirements for new governance structure under the turnaround model in Schedule #2 Provisic Assurances.  These applicants shall describe the new governance structures planned in the space below. Applicants not propose Turnaround model shall indicate below with "N/A".					
Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.					
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Sc	nedule #16—Responses to	Statutory Requirements (cont.)		
County-district number or vend		Amendment # (for amendments only):		
Statutory Requirement 16: Whole-School Reform Model Developer  Applicants proposing the WHOLE-SCHOOL REFORM model must implement an evidence-based model in partnership with a whole-school reform model developer. Please review the description of requirements under the Whole-School Reform model in Schedule #2 Provisions and Assurances.  These applicants shall respond to the prompts in the table below. Applicants not proposing a Whole-School Reform model shall indicate below with "N/A".  Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.				
Name the model developer with whom you will partner to implement the whole-school reform:	NA			
Describe the record of success the model developer has shown in implementing whole-school reform strategies:				
Name and describe the study/studies examined that support the efficacy of the nodel selected.  Include information about the study's sample size and nulti-site sampling.  Include key findings showing inpact on student chievement.  Include distributions or the study publications:				

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Schedule #16—Responses to Statutory Requirements (cont.)					
County-district number or vendor ID: 227901	Amendment # (for amendments only):				
Statutory Requirement 17: Operations under a Charter School Operator, CMO or EMO.  Applicants proposing a RESTART model must convert or reopen the school under a charter school operator, charter management organization (CMO), or education management organization (EMO); using a rigorous review process to select a provider who will restart the organization. Please review the description of requirements under the Restart model in Schedule #2 Provisions and Assurances.  In the space below, these applicants shall describe the rigorous process to be used to select the restart organization; criteria used for selection; timeline for provider selection; and anticipated date for school reopening/conversion.  Applicants not proposing a Restart model shall indicate below with "N/A".					
Response is limited to space provided, front side only. Use Arial font, r					
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Schedule #16—Responses t	o Statutory Requirements (cont.)				
County-district number or vendor ID: 227901	Amendment # (for amendments only):				
Statutory Requirement 18: Enrollment in higher achieving schools  Applicants proposing a CLOSURE model must enroll students who attended the school a higher achieving school wit reasonable proximity to the closed school.  These applicants shall describe the processes, key activities, and timeline they will undertake within one year in order transition students to higher achieving school in the space below. Applicants not proposing a Closure model shall indicate below with "N/A".  Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.					
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Cri pro inv Aca qua qua use stu List inst	tical Success Fagram, under wheestment in these ademic Performality, effective lee of learning timedents.  I the most important programment in the most important programment in the most important	quirement 1: Interventions to meet Model Requirements and Timeline actors are the key research-based focus areas, aligned with the statutory required school improvement initiatives shall be planned. Research provides evide a focus areas is most impactful to achieve continuous school improvement, ance is the foundational Critical Success Factor. Through gains in Critical Successing, data-driven instructional decisions, productive community and parere, and maintaining a positive school climate, campuses can increase academic retant areas in which the campus will achieve increased academic performance arm through this grant.	nce that effor cess Factors at involvement ic performance	t and of teacher t, efficient e for all	
Cri	tical Success Factor:	Academic Performance/Improve the Instructional Program			
		Planned Intervention	1	iod for nentation	
1.	Design the str	ategies to improve teacher quality and effective leadership	⊠ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5	
2.	phase through	structional decisions will be implemented during the pre-implementation the development of the Transformational Model and training/professional provided to assist staff in using data to drive instruction	⊠ Year 1 □ Year 2 □ Year 3	☐ Year 4	
3.	Increase produ	uctive community and parental involvement	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year4 ☐ Year5	
4.	Increase learn	ing time through extended day and year programs	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year4	
5.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5	
6.			Year 1 Year 2 Year 3	Year 4	
7.			☐ Year 1 ☐ Year 2 ☐ Year 3	Year 4	

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Cr	itical Success Factor:	Increase Teacher Quality		
		Planned Intervention	E .	od for entation
1.	Recruit and re	tain effective teachers	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
2.	Increase job-e	mbedded professional development	☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
3.	Provide oppor	unities for teacher career growth and reward teacher effectiveness	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
4.	Provide teache	ers time to joint plan across grade levels	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
5.	Provide trainin men of color	g and support to teachers in regard to improving achievement among young	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4
6.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
7.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5

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Critica	l Success actor:	Increase Leadership Effectiveness		
		Planned Intervention		od for entation
		pal as part of the requirement under the Transformational Model prior to the pre-implementation phase	⊠ Year 1 ☐ Year 2 ☐ Year 3	☐ Year4
		ipal to assist in the development of the Transformational Model and work with team to develop and implement strategies for student success	⊠ Year 1 □ Year 2 □ Year 3	☐ Year 4
	ovide on goi ansformation	ng support by the district team to the leadership in the implementation of the nal Model	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4
4. Mo	onitor Leade	rship Effectiveness and provide recommendations for change if necessary	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4
5. Re	ward Leade	rship effectiveness when results in student growth occur	☐ Year 1 ☐ Year 2 ☑ Year 3	☐ Year 4
6.			Year 1 Year 2 Year 3	☐ Year 4
7.			Year 1 Year 2 Year 3	☐ Year 4

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	tical Success Factor:	Increase Use of Quality Data to			- Angeleg (Angeleg (A
		Planned Intervent	tion	}	od for entation
1.	Review data the fall of 201	used in the Needs Assessment and al 5 to develop strategies for changes no	ign the results with data gathered during eeded in the 16-17 school year	⊠ Year 1 □ Year 2 □ Year 3	Year 4
2.		tunities for teachers and adminstrator to drive instructional decisions	s to share and review data gathered	☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
3.	Provide oppor	tunities for teachers to share student	data/progress with students and parents	☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year4
4.				Year 1 Year 2 Year 3	☐ Year4 ☐ Year5
5.				Year 1 Year 2 Year 3	☐ Year 4
6.				☐ Year 1 ☐ Year 2 ☐ Year 3	Year 4
7.				☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
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Cri	tical Success Factor:	Increase Learning Time		
		Planned Intervention	1	od for entation
1.	Provide exten	ded day and year services as a strategy for improving student performance	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4
2.	Provide addition	onal opportunities for teacher development and support	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4
3.	Provide educa	tional opportunities/experiences for the students outside of the classroom	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4
4.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
5.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
6.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
7.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
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Cri	tical Success Factor:	Increase Parent/Community Engagement		
		Planned Intervention	1	od for entation
1.	the school and	Support Specialist to assist the campus in increasing parental participation at fin their child's learning	☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
2.		pportunity for parents and community members to participate on the Campus mittee or ad hoc committee related to improving school performance	☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
3.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
4.			Year 1 Year 2 Year 3	☐ Year 4
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Texa	as Education Agency	Standard Ap	plication Sy	<u>/stem (SAS)</u>
	Schedule #17—Res	sponses to TEA Program Requirements (cont.)		
	unty-district number or vendor ID: 227901	Amendment # (for am		nly):
Crit pro inve List inte and Add Res	tical Success Factors are the key research- gram, under which school improvement init estment in these focus areas is most impact t and briefly describe the interventions select erventions selected fulfill all statutory required the Root Causes identified through your need ditionally, indicate the period during the grain	to meet Model Requirements and Timeline (cont- based focus areas, aligned with the statutory require tiatives shall be planned. Research provides evidence offul to achieve continuous school improvement. cted for implementation for this Critical Success Fact ements listed in the program assurances, and supports assessment. In toycle in which the activities will be implemented. ide only. Use Arial font, no smaller than 10 point.	ments of the that effort or. Ensure t	and that
<b></b>	Factor: Improve School Clima	nte		.1.5
		Intervention		od for entation
1.	caring and concern for others and effective relationships at work		☐ Year1 ☑ Year2 ☐ Year3	☐ Year4 ☐ Year5
2.		I climate and discipline, such as implementing a taking steps to eliminate bullying and student	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
3.		Services Mapping (YSM) System—a network of provide services to students on AISD campuses.	☐ Year 1 ☑ Year 2 ☐ Year 3	☐ Year4 ☐ Year5
4.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year4 ☐ Year5
5.			☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
6.			Year 1 Year 2 Year 3	☐ Year 4 ☐ Year 5
7.			Year 1 Year 2 Year 3	☐ Year 4
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Texas	Education Agency	rteres Sold territaine de Sold a levere a la company de la company de la company de la company de la company d		Application S	System (S/
	Schedule #18—Equitable Acc	on the Contract of the Contrac			200-002000m-002mio0xm2x8xxx-20000x4000000
	ty-District Number or Vendor ID: 227901	Amendment	number (for	amendments	only):
	arriers	Organistration misternamen en transmission de la maria de la m	7	-	
#	No Barriers		Students	Teachers	Others
000	The applicant assures that no barriers exist to equitable a participation for any groups	access and			
Barrie	er: Gender-Specific Bias		**************************************		imalinate menerana di didikan den di melatan di
#	Strategies for Gender-Specific Bias	ah Hill (1960 - 1960) (1960 - 1964 - 1960) (1964 - 1960) (1966 - 1966 -	Students	Teachers	Others
A01	Expand opportunities for historically underrepresented graph participate	oups to fully			X
A02			L		
A03	Ensure strategies and materials used with students do no gender bias	•			
A04	Develop and implement a plan to eliminate existing discri effects of past discrimination on the basis of gender				
A05	Ensure compliance with the requirements in Title IX of the Amendments of 1972, which prohibits discrimination on the gender	ne basis of			
A06	Ensure students and parents are fully informed of their rig responsibilities with regard to participation in the program				
A99	Other (specify)				
Barrie	er: Cultural, Linguistic, or Economic Diversity				
#	Strategies for Cultural, Linguistic, or Economic	Diversity	Students	Teachers	Others
B01	Provide program information/materials in home language				
B02	Provide interpreter/translator at program activities				
B03	Increase awareness and appreciation of cultural and lingular through a variety of activities, publications, etc.	ilstic diversity		$\boxtimes$	
B04	Communicate to students, teachers, and other program b appreciation of students' and families' linguistic and cultur				ACCES AND
B05	Develop/maintain community involvement/participation in activities	program			
B06	Provide staff development on effective teaching strategies populations	for diverse			
B07	Ensure staff development is sensitive to cultural and linguand communicates an appreciation for diversity	istic differences			
B08	Seek technical assistance from education service center, assistance center, Title I, Part A school support team, or compared to the compared team of the compared team.				
B09	Provide parenting training				
B10	Provide a parent/family center				
B11	Involve parents from a variety of backgrounds in decision	making			
B06 B07 B08	activities  Provide staff development on effective teaching strategies populations  Ensure staff development is sensitive to cultural and lingular and communicates an appreciation for diversity  Seek technical assistance from education service center, assistance center, Title I, Part A school support team, or communicates.	s for diverse istic differences			
	Provide a parent/family center				
B11	Involve parents from a variety of backgrounds in decision	making			
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	Schedule #18—Equitable Access and Participation	n (cont.)		
Count			amendments	only):
Barrie	er: Cultural, Linguistic, or Economic Diversity (cont.)			***************************************
#	Strategies for Cultural, Linguistic, or Economic Diversity	Students	Teachers	Others
B12	Offer "flexible" opportunities for parent involvement including home learning activities and other activities that don't require parents to come to the school			
B13	Provide child care for parents participating in school activities			
B14	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities			
B15	Provide adult education, including GED and/or ESL classes, or family literacy program			
B16	Offer computer literacy courses for parents and other program beneficiaries			
B17	Conduct an outreach program for traditionally "hard to reach" parents			
B18	Coordinate with community centers/programs			
B19	Seek collaboration/assistance from business, industry, or institutions of higher education	The state of the s		
B20	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of race, national origin, and color			
B21	Ensure compliance with the requirements in Title VI of the Civil Rights Act of 1964, which prohibits discrimination on the basis of race, national origin, and color			
B22	Ensure students, teachers, and other program beneficiaries are informed of their rights and responsibilities with regard to participation in the program			
B23	Provide mediation training on a regular basis to assist in resolving disputes and complaints	The state of the s		
B99	Other (specify)	. 🔲		
Barrie	r: Gang-Related Activities			
#	Strategies for Gang-Related Activities	Students	Teachers	Others
C01	Provide early intervention			
C02	Provide counseling			
C03	Conduct home visits by staff			
C04	Provide flexibility in scheduling activities			
C05	Recruit volunteers to assist in promoting gang-free communities			
C06	Provide mentor program			
C07	Provide before/after school recreational, instructional, cultural, or artistic programs/activities			

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Schedule #18—Equitable Access and Participation (cont.)					
County-District Number or Vendor ID: 227901 Amendment number (for amendments only):					
Barrier: Gang-Related Activities (cont.)					
#	Strategies for Gang-Related Activities		Students	Teachers	Others
C08	Provide community service programs/activities	reliable to the first successful and the successful			
C09	Conduct parent/teacher conferences				
C10	Strengthen school/parent compacts				
C11	Establish partnerships with law enforcement agenci	es			
C12	Provide conflict resolution/peer mediation strategies	/programs			
C13	Seek collaboration/assistance from business, industrial higher education				
C14	Provide training/information to teachers, school staf with gang-related issues	f, and parents to deal			
C99	Other (specify)				
Barrie	r: Drug-Related Activities				
#	Strategies for Drug-Related Activ	/ities	Students	Teachers	Others
D01	Provide early identification/intervention				
D02	Provide counseling				
D03	Conduct home visits by staff				
D04	Recruit volunteers to assist in promoting drug-free schools and communities				
D05	Provide mentor program				
D06	Provide before/after school recreational, instructional programs/activities	al, cultural, or artistic			
D07	Provide community service programs/activities				
D08	Provide comprehensive health education programs				
D09	Conduct parent/teacher conferences				
D10	Establish school/parent compacts				
D11	Develop/maintain community partnerships				
D12	Provide conflict resolution/peer mediation strategies.	/programs			
D13	Seek collaboration/assistance from business, indust higher education	ry, or institutions of			
D14	Provide training/information to teachers, school staff with drug-related issues	, and parents to deal			
D99	Other (specify)	The state of the s			
Barrie	r: Visual Impairments			reconnectivel (Address) and Anthropology	
#	Strategies for Visual Impairmer	1ts	Students	Teachers	Others
E01	Provide early identification and intervention	ACTIVICATION OF A CONTROL OF CONT			
E02	Provide program materials/information in Braille				
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Count		rticipation (cont.) nendment number (for	amendments	only):
	er: Inaccessible Physical Structures	icitament number (101	amenuments	Ority).
#	Strategies for Inaccessible Physical Structures	Students	Teachers	Others
J01	Develop and implement a plan to achieve full participation by students with other physical disabilities/constraints			
J02	Ensure all physical structures are accessible			
J99	Other (specify)			
Barrie	er: Absenteeism/Truancy			***************************************
#	Strategies for Absenteeism/Truancy	Students	Teachers	Others
K01	Provide early identification/intervention			
K02	Develop and implement a truancy intervention plan			
K03	Conduct home visits by staff			
K04	Recruit volunteers to assist in promoting school attendance			
K05	Provide mentor program			
K06	Provide before/after school recreational or educational activities			
K07	Conduct parent/teacher conferences			
K08	Strengthen school/parent compacts			
K09	Develop/maintain community partnerships			and the birth time to the control of
K10	Coordinate with health and social services agencies			
K11	Coordinate with the juvenile justice system			
K12	Seek collaboration/assistance from business, industry, or institution higher education	ons of		
K99	Other (specify)			
3arrie	r: High Mobility Rates		ik (ett killenin killenin keisi (ililian killenin killenin killenin killenin killenin killenin kennan kennaisk	
#	Strategies for High Mobility Rates	Students	Teachers	Others
L01	Coordinate with social services agencies			
L02	Establish partnerships with parents of highly mobile families			
L03	Establish/maintain timely record transfer system			
L99	Other (specify)			
Barrie	r: Lack of Support from Parents		oden (mary menture promise pro	**************************************
#	Strategies for Lack of Support from Parents	Students	Teachers	Others
<b>V</b> 101	Develop and implement a plan to increase support from parents			
M02	Conduct home visits by staff			

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Schedule #18—Equitable Access and Participation (cont.)					
County-District Number or Vendor ID: 227901 Amendment number (for amendments only):					
Barrier: Lack of Support from Parents (cont.)					
#	Strategies for Lack of Support from Parents		Teachers	Others	
M03	Recruit volunteers to actively participate in school activities				
M04	Conduct parent/teacher conferences				
M05	Establish school/parent compacts				
M06	Provide parenting training				
M07	Provide a parent/family center				
M08	Provide program materials/information in home language				
M09	Involve parents from a variety of backgrounds in school decision making				
M10	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school				
M11	Provide child care for parents participating in school activities				
M12	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities				
M13	Provide adult education, including GED and/or ESL classes, or family literacy program				
M14	Conduct an outreach program for traditionally "hard to reach" parents				
M15	Facilitate school health advisory councils four times a year				
M99	Other (specify)				
Barrier: Shortage of Qualified Personnel					
Barrie	r: Shortage of Qualified Personnel		-	NONE CONTRACTOR OF CONTRACTOR	
Barrie #	r: Shortage of Qualified Personnel Strategies for Shortage of Qualified Personnel	Students	Teachers	Others	
	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel	Students	Teachers	Others	
#	Strategies for Shortage of Qualified Personnel	Students	Teachers	Others	
# N01	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel  Recruit and retain teachers from a variety of racial, ethnic, and language		Teachers		
# N01 N02	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel  Recruit and retain teachers from a variety of racial, ethnic, and language minority groups		Teachers		
# N01 N02 N03	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel  Recruit and retain teachers from a variety of racial, ethnic, and language minority groups  Provide mentor program for new teachers		Teachers		
# N01 N02 N03 N04	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel  Recruit and retain teachers from a variety of racial, ethnic, and language minority groups  Provide mentor program for new teachers  Provide intern program for new teachers		Teachers		
# N01 N02 N03 N04 N05	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel  Recruit and retain teachers from a variety of racial, ethnic, and language minority groups  Provide mentor program for new teachers  Provide intern program for new teachers  Provide an induction program for new personnel		Teachers		
# N01 N02 N03 N04 N05 N06	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel  Recruit and retain teachers from a variety of racial, ethnic, and language minority groups  Provide mentor program for new teachers  Provide intern program for new teachers  Provide an induction program for new personnel  Provide professional development in a variety of formats for personnel		Teachers		
# N01 N02 N03 N04 N05 N06 N07	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel Recruit and retain teachers from a variety of racial, ethnic, and language minority groups Provide mentor program for new teachers Provide intern program for new teachers Provide an induction program for new personnel Provide professional development in a variety of formats for personnel Collaborate with colleges/universities with teacher preparation programs		Teachers		
# N01 N02 N03 N04 N05 N06 N07	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel Recruit and retain teachers from a variety of racial, ethnic, and language minority groups Provide mentor program for new teachers Provide intern program for new teachers Provide an induction program for new personnel Provide professional development in a variety of formats for personnel Collaborate with colleges/universities with teacher preparation programs Other (specify)		Teachers		
# N01 N02 N03 N04 N05 N06 N07 N99	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel Recruit and retain teachers from a variety of racial, ethnic, and language minority groups  Provide mentor program for new teachers  Provide intern program for new teachers  Provide an induction program for new personnel  Provide professional development in a variety of formats for personnel  Collaborate with colleges/universities with teacher preparation programs  Other (specify)  Lack of Knowledge Regarding Program Benefits				
# N01 N02 N03 N04 N05 N06 N07 N99 Barrier #	Strategies for Shortage of Qualified Personnel  Develop and implement a plan to recruit and retain qualified personnel Recruit and retain teachers from a variety of racial, ethnic, and language minority groups Provide mentor program for new teachers Provide intern program for new teachers Provide an induction program for new personnel Provide professional development in a variety of formats for personnel Collaborate with colleges/universities with teacher preparation programs Other (specify)  Lack of Knowledge Regarding Program Benefits  Strategies for Lack of Knowledge Regarding Program Benefits Develop and implement a plan to inform program beneficiaries of	Students			

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Schedule #18—Equitable Access and Participation (cont.)							
County-District Number or Vendor ID: 227901  Amendment number (for amendments only):							
Barrier: Lack of Knowledge Regarding Program Benefits (cont.)  # Strategies for Lack of Knowledge Regarding Program Benefits Students Teachers Others							
<b></b>	Strategies for Lack of Knowledge Regarding Program Benefits  Provide announcements to local radio stations and newspapers about		Students	Teachers	Others		
P03	program activities/benefits						
P99	Other (specify)	and the second s					
	Barrier: Lack of Transportation to Program Activities						
#	Strategies for Lack of Transportation		Students	Teachers	Others		
Q01	Provide transportation for parents and other program activities	peneficiaries to					
Q02	Offer "flexible" opportunities for involvement, including activities and other activities that don't require coming	to school					
Q03	Conduct program activities in community centers and locations	other neighborhood			The state of the s		
Q99	Other (specify)						
	er: Other Barriers			grave of the state	The second secon		
#	Strategies for Other Barriers		Students	Teachers	Others		
Z99	Other barrier						
***************************************	Other strategy			***************************************	MONROUN + ELLEN + ELLE CALLES CALLES CONTROL -		
Z99	Other barrier						
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Z99	Other strategy	1000CEEEEEEEEEEEEEEEEEEEEEEEEEEEEEEEEEE					
~~~~	Other barrier		***************************************	#5/Milotimili Station milliotion manastrativament automateria			
Z99	Other strategy						
······································	Other barrier				TO A TOTAL MENTAL MENTA		
Z99	Other strategy						
	Other barrier						
Z99	Other strategy	nan ar e en en en a a a en					
700	Other barrier				***************************************		
Z99	Other strategy	00.00 mg (10.00					
Z99	Other barrier		<b></b>				
299	Other strategy			AVAILABATATATATATATATATATATATATATATATATATATA			
Z99	Other barrier		<u></u>				
	Otner strategy						
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